

A Tribute To
Dr. Mahathir Mohamad

A Great Leader and Statesman

Once a upon a time...

"Give without remembering, receive without forgetting".

- Ivan Misner -

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*Perpustakaan Negara
Malaysia*

This is an effort and a tribute to the
Prime Minister Dr. Mahathir Mohamad from all
Malaysians who will always remember you...
timelessly – for the vision of progress you shared
and changes you made for Malaysia

Malaysia Boleh!

*"The more one knows,
the more one realized how much one
does not know".*

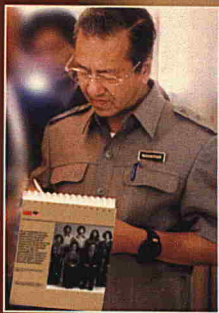
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Autograph



Kepd:
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Communication School



Terima kasih


21/8/03



[Dr. Mahathir was born on December 20, 1925 in this house,
No. 1B, Lorong Kilang Ais, Seberang Perak, Alor Setar]

Malaysia is our country, we are born here, we grow up here, make a living here and here we will die. Whether this country is good or bad is because of us. We can choose. Choose wisely because our lives are at stake.

(New year's address to the nation, NST - January 1, 2001)



What is the purpose of spending billions of dollars to conduct research and development on destructive weapons that only lead to destruction of humanity.

*Dr. Mahathir's father,
Mr. Mohamad B. Iskandar, born in 1880.
He was the first headmaster of the
Government English School
in Alor Setar.*



Even if they value their money so much and are reluctant to give or lend it to the poorer nations, they should at least use it to help the poor in their own countries.

[*Dr. Mahathir's mother,
Wan Mas Tempawan Binti Wan Hanafi*]





DR. MAHATHIR'S FAMILY TREE

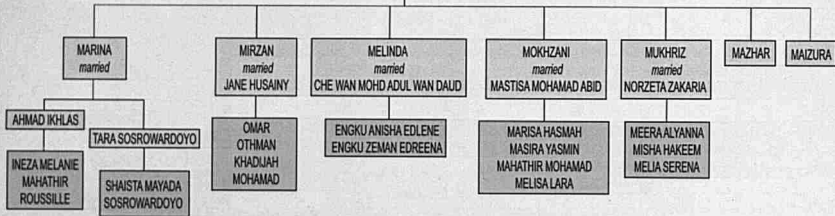


I have criticized people. I have scolded people, but it is part of the interaction that we have. Civil servants have done very well indeed.



MOHAMAD B. ISKANDAR *married* WAN MAS TEMPAWAN BT. WAN HANAFI

MAHATHIR MOHAMAD
married
SITI HASMAH BT. MOHAMAD ALI



I am not against people; I am against policies. When countries have policies that are detrimental to our well-being, I would have to say so.


(Myanmar putting Asean in a spot. The Star - June 25, 2003)

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Pusat Pendaftaran: 20 dan 21, Square 92

Kawasan Pendaftaran:	KEDAH DARULIMAH	Kawasan Kod:	TAB. LINDUTERAN, NEGERI 12 SERIANG
Nama Pihak Terakhlak:	MHAATHIR		
Tempat Kelahiran:	ALOR STAR	Tarikh dan Waktu Kelahiran:	06.12.1951 12.00 PM, DUS 1951
Nama:	MICHAMAD BIN ISKANDAR		
	Nama dalam bahasa:		
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Nama: MICHAMAD BIN ISKANDAR Nama: _____ Nama Kelengkapan: _____ Nama: _____		Tarikh Pendaftaran: 14.6.1981 @ 15.06.1981 Tarikh Pendaftaran: _____ Tarikh Pendaftaran: _____	
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Dr. Mahathir bin Mohamad

Dr. Mahathir's birth certificate

In the Mediterranean for example, those who own mega-yachts like to sail and make stops in small ports to enjoy the food and historical sites there. We can also do such things.

(More marinas to be built at strategic locations. NST – March 2, 2003)



We do not want Chinese and Indian families rejecting national schools and sending their children to national-type schools. We also do not want the Malays to resort to Sekolah Agama Rakyat (SAR) because they claim religious studies taught in national schools are insufficient.

Berita Minggu - February 23, 2003



[Alor Setar town]



[*The milk bottle with two outlets used by Dr. Mahathir when he was a baby*]



We plan to organize traditional activities, competitions and sporting programmes as well as cultural performances to allow tourists to sample the local lifestyle.



More marinas to be built at strategic locations. NST – March 2, 2003



[Dr. Mahathir's birth place,
The interior of the house Dr. Mahathir grew up in]

If we can get all Muslims unified and to speak in one voice, then we can get the US to talk and negotiate.

(Al-Azhar University, Cairo, The Star – January 28, 2003)

[The living room where Dr. Mahathir
did his studies and homework]





We fear flying, we fear travelling, we fear certain countries, we fear certain religions, we fear certain people, we fear the shoes they wear, we fear cargo ships, imported goods, letters and parcels – in fact we fear everything around us. And because of these fears, we no longer invest in our own countries or in foreign countries. And the economy of the world, the economies of every country regress and fall.

(11th Annual Meeting of the Asia Pacific Parliamentary Forum, KL, NST – January 14, 2003)



*Dr. Mahathir's birth place.
Part of the furnishings in the living room*





We have to get away from our old culture and values and reinvent our civilization. Globalization is not about trade and investments only. Terror has become as globalized as trade and investments.

11th Annual Meeting of the Asia Pacific Parliamentary Forum, KL. NST – January 14, 2003



[Dr. Mahathir's parents slept here. There was no partition or rooms during those days]



It is not democracy, free trade and good governance that made the developed countries what they are today. Yet we are being told that the way to develop developing countries is to embrace globalization.

11th Annual Meeting of the Asia Pacific Parliamentary Forum, KL. NST – January 14, 2003

[Dr. Mahathir's birth place. Where Dr. Mahathir slept]



[Dr. Mahathir's birth place. Guest's wardrobe]

In Malaysia opportunities abound. The son of a poor rice farmer has as much chance to become a billionaire as the son of the Prime Minister. Discrimination is odious whether in favour or against.

(At The Breakfast Dialogue with Prof. Paul Krugman. The Palace of the Golden Horses Hotel, Kuala Lumpur, August 27, 1999)



Stairs down to the bathroom

Dr. Mahathir's birth place. The bathroom where Dr. Mahathir took his bath

You may be aware that lately, I have been exhorting Malaysians to emulate the Japanese, particularly in work ethics and ethical values. This re-orientation is crucial at this juncture in the development of this country. I can speak on behalf of the Malaysian Government and the business community in this country that we have all the basic ingredients that will make it possible for Malaysia to become an important industrialized country in Asia, after Japan and South Korea.

(At The 5th Joint Annual Conference of Majeca/Jameca at the Kuala Lumpur Hilton, February 8, 1982)



[*Dr. Mahathir's birth place.
Firewood was used for all cooking*]



The basic ideas are still the same, maybe the words I used then sounded rather harsh but I think I was on the right track then, and I still think I should keep on the same track now. However there are many roads to the same destination.

Mahathir – Epitome of A Statesman



*Dr. Mahathir's birth place.
A traditional instrument where the family
used to pound padi seeds into rice.*

**So the message is "Take pride in your work
and do not underestimate its importance".**

(At the National Seminar on Productivity at Hilton Hotel, Kuala Lumpur, April 5, 1982)





There was a time when one scurvy-infested gunboat might have been enough to topple regimes. Let us not forget the consequences of four black ships upon Japan. A thin red line, backed by a thin line of naval power did play on unbelievable in the creation of an empire on which the sun never set.

At the 3rd Asia Pacific Roundtable at the Pan Pacific Hotel Kuala Lumpur, June 17, 1989

[Dr. Mahathir when he was 4 years old]



It must always be
remembered that an
organization that fails can
bring no benefit to labour or
to anyone else.

*(Convention of the Malaysian Economic Association at the
Shangri-La Hotel, Kuala Lumpur, August 7, 1989)*

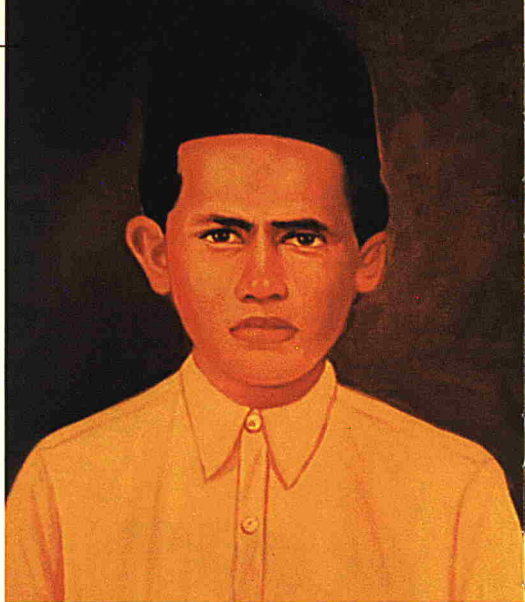
[*Dr. Mahathir when he was a young boy*]



We cannot prosper alone in a region that is in turmoil and unstable. To prosper we have to have the kind of regional environment that is conducive to economic growth. Malaysia's adherence to the principles of ASEAN cooperation is therefore not altruistic. It is enlightened self-interest. And because it is so we will always place the interest of ASEAN as a top priority.

At the 12th meeting of ASEAN Economic Ministers, Kuala Lumpur Hilton, January 14, 1982

[Dr. Mahathir when he was a teenager]

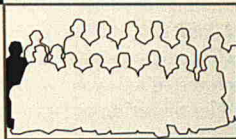




Success doesn't come easily. You've got to batter your head against the wall quite a number of times before the wall breaks... or your head. I suppose you've got to do that. I don't believe in giving up.

Mahathir – Epitome of A Statesman

[*Mahathir is the youngest child in a family of 3 girls and 3 boys and was raised by a tender loving mother and father who was a disciplinarian*]

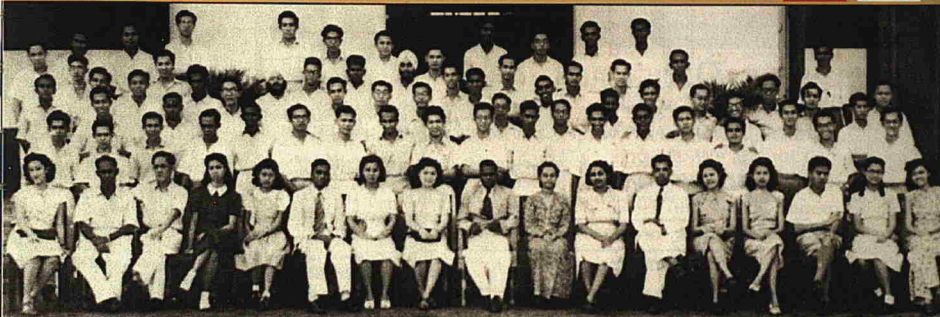




The Government English School where his father was the headmaster. The name was changed to Kolej Sultan Abdul Hamid where Dr. Mahathir continued his studies there and sat for the Cambridge Examinations in 1946

We have come to realize that the basis of your rapid development is your sense of commitment and your continued willingness to work. Thus, when we ask Malaysians to look East, it is not so much your living standard that we are talking about that will come when we realize the stage of development that you are in. What we are interested in is your work ethics. That is what we are after although there are many other things about Japan and the Japanese that are worth learning about.

At the 5th Joint Annual Conference of Majeca/Jameca at the Kuala Lumpur Hilton, February 8, 1982



While waiting for his results, Dr. Mahathir worked as a clerk at the District Office in Alor Setar from March to August 1947 and upon receiving his Cambridge School Certificate, he took up medicine at the King Edward VII Medical College in Singapore (Dr. Mahathir, standing and Dr. Siti Hasmah, seated)

As many of us have seen with our own eyes, one solitary man can halt a column of heavy tanks. The two superpowers are at the peak of their military might, with almost god-like ability to obliterate every living thing on this planet. Many times over, even as their political power has been on the war in a world that has increasingly become multipolar and promises to be much more so.





Darulaman

being the Magazine of

Sultan Abdul Hamid College, Alor Star.

Editor:

MAHATHIR BIN MD. ISKANDAR

Sub-Editor:

JOHN AUGUSTIN

Adviser: THE ACTING HEADMASTER (MR. J.F. AUGUSTIN)

Vol. I. (NEW SERIES)

DECEMBER, 1945.

No. 1.

EDITORIAL

Nearly four years have passed - weary years full of trials and hardships, of cruelty and evil deeds, of murder and torture: nearly four years since the last College Magazine was published. It seemed interminable, the War. It was wearisome. It wearied the soldier in the frontline, the mother at home and the schoolboy in his school. It taxed one's strength, one's endurance, one's stolidity and left one broken and shattered.

But Peace, with all that the word implies, has come. God be praised for the Peace that we have now. It could be another "Peace" in which the Powers of Evil triumph. But it is not. It is a Peace worth living through; for have not the Powers of Right and Justice won? Though in some corners of the world there is still some fighting yet it is only the natural aftermath of a great upheaval and by and by it too will die down. And may Almighty God prolong the Peace - till Doomsday.

Humanity is on the threshold of the greatest Age of all - the Age of Atomic Energy, and we as members of the human race pray and hope that this revolutionary energy will be turned to peaceful usage. We hope that this marvellous discovery will enhance the progress of mankind, raise the standard of living and maintain Peace even as it stopped War.

Muslims must discard the wrong idea that the present world is for non-Muslims and that only the next world is for the Muslims. Both this world and thereafter are for the Muslims.

(At the Opening of the International Islamic Youth Camp Mooris, Selangor, August 10, 1981)

As a student Dr. Mahathir was a keen writer and became an editor of the school magazine, Darulaman



Family of Mohamad Iskandar (1962)

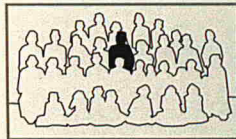
Sitting down L to R on chairs: Habsah (s.i.l.), Rafeah (Cik Putih), Cik Chah (s.i.l.), Mohamad Iskandar (father), You (sister), Wan Tempawan (mother), Bu (eldest sister), Habsah (sister), Sham (s.i.l.)

Standing directly behind seated family, from L to R:

Mahadi (brother), Hassan (b.i.l.), Murad (eldest brother), Raudiah (niece), Mahathir, Khairun (niece), Khalid (b.i.l.), Abd. Ghani (b.i.l.), Mashahor (brother). The children are nephews & nieces of Dr. Mahathir who are now married & have children of their own

However, we lack one essential ingredient-good work ethics. We do not work hard enough or honestly enough. We are not dedicated enough. Far too many of us work only for the money we get-or actually work less than what we are paid for. This is why we have not actually achieved take-off.

At The Annual Dinner of the Joint Malaysian Chinese Chambers of Commerce and Industry, Nirwana Ballroom, Hotel Hilton, Kuala Lumpur, August 16, 1981





New thoughts on nationality

by C. H. E. DET

WITH the hands and their country booming largely, there has been a lull in Malayan politics. For the present at least everyone is determined on winning out this success. Malays, Chinese and Indians are working side by side against what is regarded as the common enemy.

Commonal feeling has been put in the background, and the leaders associated with the Commonwealth Liaison Committee are inclined to be hopeful about the future.

For now the Malays, the indigenous people who have historically formed such a slender but back in the "immortalisation" of the Malay race are not so much as they were in the past. They are not so much as they were in the past. They are not so much as they were in the past.

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Articles he wrote for the Straits Times under the pen-name C.H.E. DET

made-up opinion. Articles and letters in various newspapers of the "free press" or "press of the Malay" are the only ones that are not controlled by the Government. The other newspapers are controlled by the Government. The other newspapers are controlled by the Government.

Again, the lack of the United Malay National Organisation (UMNO) was entirely due to the necessity for a united front to oppose equal citizenship. The first step was to form the United Malay National Organisation (UMNO) in March 1946. It was formed by the merger of the United Malay National Organisation (UMNO) and the United Malay National Organisation (UMNO).

It was not until the year 1946 that the United Malay National Organisation (UMNO) was formed. It was formed by the merger of the United Malay National Organisation (UMNO) and the United Malay National Organisation (UMNO).

The occupation of the Malay Peninsula by the Japanese in 1942 had a profound effect on the Malay race. It was not until the year 1946 that the United Malay National Organisation (UMNO) was formed. It was formed by the merger of the United Malay National Organisation (UMNO) and the United Malay National Organisation (UMNO).

National hero is a title of honor bestowed on a person who has made a significant contribution to the nation. In the case of the Malay race, the title of national hero is bestowed on a person who has made a significant contribution to the nation. In the case of the Malay race, the title of national hero is bestowed on a person who has made a significant contribution to the nation.

The birth of UMNO was a significant event in the history of the Malay race. It was formed by the merger of the United Malay National Organisation (UMNO) and the United Malay National Organisation (UMNO). It was formed by the merger of the United Malay National Organisation (UMNO) and the United Malay National Organisation (UMNO).

Apathy is a state of indifference or lack of interest. In the case of the Malay race, apathy is a state of indifference or lack of interest. In the case of the Malay race, apathy is a state of indifference or lack of interest.

Privileges are special rights or advantages granted to a particular group or individual. In the case of the Malay race, privileges are special rights or advantages granted to a particular group or individual. In the case of the Malay race, privileges are special rights or advantages granted to a particular group or individual.

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The sign of resistance is a symbol of opposition or defiance. In the case of the Malay race, the sign of resistance is a symbol of opposition or defiance. In the case of the Malay race, the sign of resistance is a symbol of opposition or defiance.

From Singapore is a phrase used to describe a person or thing that originates from Singapore. In the case of the Malay race, from Singapore is a phrase used to describe a person or thing that originates from Singapore. In the case of the Malay race, from Singapore is a phrase used to describe a person or thing that originates from Singapore.

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Malay progress & the University

IN his Foundation Day speech, the first Chancellor of the University of Malaya stressed the importance of making the University a truly Malaysian institution; an institution where the various races shall be treated as equal, where no race shall enjoy priority or privilege over others.

No one can dispute the soundness of this policy. The University would indeed be a farce if racial factors were allowed to prejudice academic considerations.

Yet it is possible that a too stringent enforcement of this policy might end in bitter communal feelings, for it will be remembered that when the university project was first mooted, a considerable section of Malay opinion was against it.

Absurd and futile as that objection may appear now, one has to concede that it was backed with quite sound reasoning.

On superficial examination the reasons may seem most selfish. The main contention was that the University could not be fully utilized by the Malays, and they were unwilling to have an institution which would render out a powerful professional class made up almost entirely of non-Malays.

Justification

THERE is some justification in this fear. Statistics show that the number of Malay youths receiving secondary English school education is hopelessly small when compared with figures for other races.

The School Certificate Examination results for 1964, for example, showed that only about 200 Malays passed the examination in a total of nearly 1,500. The

by
C. H. E. DET

portion of professionally-trained Malays. The solution, they say, lies in the number of Malays gaining the necessary qualifications for entering the University.

Kampong Faith

TODAY, the fact that Malay farmers and kampong dwellers are helping the University Endowment, bears testimony to their faith in the latter argument. They would certainly be reluctant to contribute from their meagre earnings if their children, or children's children, were to have no chance of receiving university education.

But it will be a long time before the number of Malays attending English secondary schools increases sufficiently to feed the University. And even if the Malays manage to send their children to school, there is still the question of average intelligence to consider.

Hard as it is for the Malays to admit, there can be no avoiding the fact that they have a low average intelligence quotient. True, there has been a number whose brilliance confounded the critics, but these cannot make up in quality what is wanting in quantity.

This low average I.Q. is probably attributable to the natural environment and character of the Malays. It is not reasonable to expect a youth straight from the "slum" and kampongs to shine in studies conducted in a language entirely unfamiliar and in subjects equally strange.

One can, however, expect the children of these kampongs to do better. For one thing, their environment will be different and the English language will be

willing to admit the rights of the domestic races, they cannot help approving the decision to award three-fourths of Government scholarships to their own youth.

Apart from the fact that this fulfils the pledge made in the Federal Agreements to give the Malays special treatment in educational matters, they see in this an attempt to give them fair training preparatory to their taking a greater share in the affairs of their country.

It is regrettable that certain newspapers and individuals have taken it upon themselves to begrudge the Malays this privilege.

When making their criticism, they have not stopped to investigate the causes leading to the decision of the Federal Government.

No Equality

FIRST and foremost, it is wrong to regard Federal citizens as having the same status as Malays. There would have been no proposal for Malaysian nationality to replace citizenship if the latter already implied equality with Malays.

The decision, therefore, is quite in keeping with the Federal Constitution. And there is no reason to believe that when Malaysian nationality becomes a reality, the Malay priority will not be rescinded.

Secondly, if the Malays envisaged by the Communities Liaison Committee is to prove successful, it is essential that the various races share equally, not only in the government of this country but also in every walk of life.

It would be fertile ground indeed for Communist propaganda if the future labour class on the one hand and the business and professional classes on the other

awarded on financial grounds and extremely few Malays can afford university education for their children.

Out of 30-odd Malays at present in the University only three are paying students, and a considerable number who gained admission were unable to take advantage of it due to financial circumstances.

There are now about 200 undergraduates in the University, and so, out of every ten graduates only one will be a Malay.

When one compares this with the population figures of Malaya, one can appreciate the fears of those Malays who objected to the University—and still object even when there is a certain amount of preference for Malays.

If scholarships are made open to all races and nationalities, it is possible that the University of Malaya, intended to serve the various races in Malaya, may find itself at times without any Malay undergraduates.

Racial Centre

THEIR apparent partiality may seem to be a contradiction of the words of the Chancellor, yet in fact it is not.

It is not because, even though there is partiality in the awarding of scholarships, there is absolutely no partiality on racial or any other grounds where academic abilities are concerned.

Thus the University at this stage is not fully beneficial to the Malays and it won't be unless there are special facilities to enable them to utilize the University to the fullest extent.

If the University is to serve Malaya fully and truly, let it be the centre where representatives of the various races shall foregather, shall learn the essence of racial co-operation and, having done so, disseminate their new principles to the people of this country.

Dadah (drugs) is one enemy that we cannot say, "If we cannot fight its abuse, we can join in the abuse".

(At the Third International Conference of Non-Governmental Organizations on Dadah (Drugs) Use Prevention and Control at Meridin Hotel, Kuala Lumpur, November, 1961)

Articles he wrote



Malay padi planters need help

For those of you who have just arrived in this country, you may notice that Malaysia is not by any means the most modern country. Within the capital, Kuala Lumpur, and in the rural areas, there are people living in dilapidated huts. Nevertheless, I am sure you would have noticed that we do not live on trees.

At The Opening of the 5th General Assembly of the Organization of Asian News Agencies (OANA), Federal Hotel, Kuala Lumpur, November 3, 1981

THE T.M. J. J. J. by C.H.E. DET

In public speeches, have pointed out that padi planters are the backbone of their race. Most people accept these statements as something that the padi planters are, by virtue of their numbers, the main strength of the Malay people.

And if that is the case we need look no further for the main link of interdependence — the Malays — what shall we do to their backbone? We made up of their main income and the main backbone of the country. How many of them are there now? How many of them are still in the rural areas? How many of them are still living in dilapidated huts? How many of them are still living in the rural areas? How many of them are still living in the rural areas?

Plight of Malay fisherfolk

by C.H.E. DET

CHANGING MARRIAGE CUSTOMS

THE 'old times' marriage customs in Malay and Chinese communities are being eroded and replaced by Western wedding customs. This is a trend that is being observed in all parts of the country.

New thoughts on nationality

by C.H.E. DET

THE 'old times' marriage customs in Malay and Chinese communities are being eroded and replaced by Western wedding customs. This is a trend that is being observed in all parts of the country.

Malay progress & the University

THE 'old times' marriage customs in Malay and Chinese communities are being eroded and replaced by Western wedding customs. This is a trend that is being observed in all parts of the country.

Malay — "modern" and standard

THE 'old times' marriage customs in Malay and Chinese communities are being eroded and replaced by Western wedding customs. This is a trend that is being observed in all parts of the country.

THE 'old times' marriage customs in Malay and Chinese communities are being eroded and replaced by Western wedding customs. This is a trend that is being observed in all parts of the country.

MALAY leaders have a long and glorious history...
The Malays have a long and glorious history...
The Malays have a long and glorious history...

WITH the heading...
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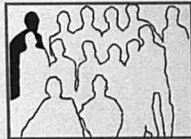
MALAY...
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Dr. Mahathir took an active part in forums and debates where his leadership qualities were evident, and he was given the honour of being the President of the Islamic Society. In continuing with his interest in writing, he also became the chief editor of the students magazine and during this period, started writing for the Straits Times using the pen-name C.H.E. DET.

I strongly believe that the strength and stability of a country depends not so much on its armed forces, but more importantly, on our ability to intensify economic development and provide a better quality of life for our people.

At the ASEAN - US Economic Conference, Kuala Lumpur Hilton, November 18, 1981





It is a symbol of Islamic ethical values that we do not make merry in our celebration of this significant event but instead we devote our time to the serious study of how to make Islam more and more a way of life for our Muslim brothers and sisters.

(At the Official Opening of Mukhtasar Islam Abad ke-15 Hijrah, at Hotel Hilton, Kuala Lumpur, November 24, 1981)

[Growing up]





Camping, which is a normal activity in guiding is useful activity in bringing members closer to nature.

(At The Visitors' Day Opening Ceremony of the Malaysian Girl Guides Janiboree, Universiti Pertanian Malaysia, December 12, 1981)





The harmony between master and servant, between rich and poor, between rulers and ruled is not true harmony.

Extracted from the book, The Malay Dilemma, page 74

Story 1, by Dato' Zainuddin Maidin
Once upon a time...



In the squatter colony by the Sungai Korok railway Line more than a mile from the town of Alor Setar, a poor family was tending to an ailing old man in a ramshackle hut. His condition was worse that day. He coughed continuously and had started spewing out blood. Dark bloodstains patterned the tattered mengkuang mat on the floor.

The young mother who had all this while been treating her aged father with folk remedy, was alarmed and urgently bid her son to fetch the doctor. Without asking if his mother had money to pay the doctor, the young boy, equally alarmed at his grandfather's worsening condition, hurried towards the town. The clinic assistant asked him to wait a while and then let him in.

"My grandfather's very ill," he told the doctor.

"Where is he?"

"Across the Sungai Korok Railway Line. Follow the lane by Najat School till you get to the end of the road.

You have to go on foot to our house because no cars can go through."

"All right, you go home first. I'll be there."

Not long afterwards, the doctor arrived at the house.

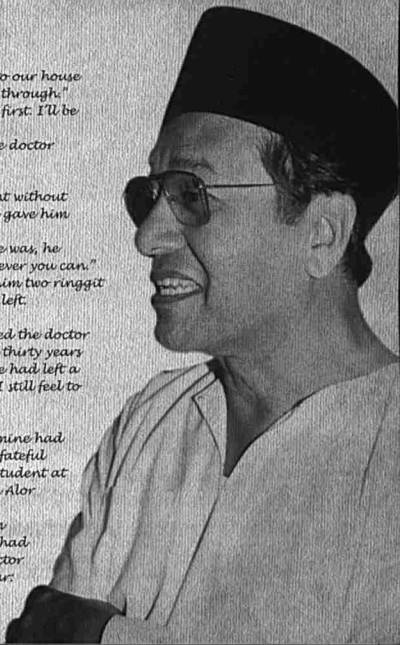
He examined the patient without saying much, and then gave him some medication.

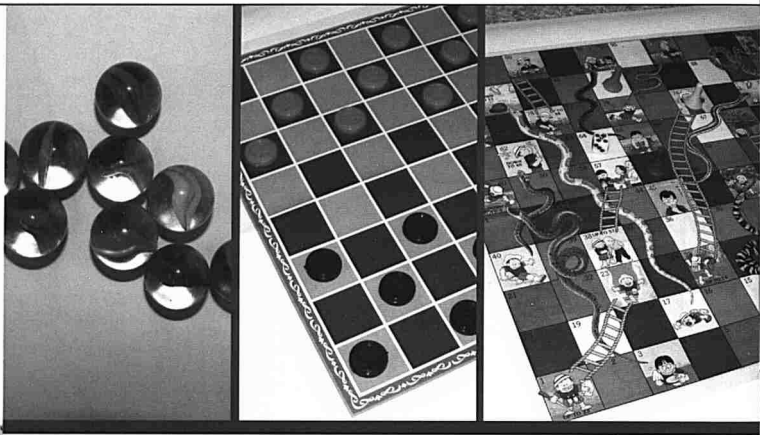
When asked what his fee was, he replied, "Just give whatever you can."

The boy's mother gave him two ringgit which he accepted and left.

I was the boy who fetched the doctor on that day more than thirty years ago, and the experience had left a deep impression which I still feel to this very day.

The doctor's path and mine had not crossed before that fateful day. I was then still a student at the Mahmud College in Alor Setar. Yet, I had the confidence to go to him because of the stories I had heard of the kindly doctor in the town of Alor Setar: Mahathir Mohamad.





[As a young boy Dr. Mahathir played marbles, draught, snakes & ladders]

This is my promise because I do not intend to have a dynasty.

Opening of the Kubang Pasu UMNO division, Jitra, Kedah. The Star – May 24, 2003



*His teenage favourite song,
"Midnight in Rhio",
by Alice Faye*



*"A song of love begins the night they met in Rhio.
In the cafe by the bay, they romanced too.
He whispered, you must be mine forever more.
And then she showed him someone else's picture in a tiny locket she wore.
And then he rode away but left his heart in Rhio.
As a reminder of their love"*

*Song lyrics dictated by Osman (Pak Man), Dr. Mahathir's best friend.
Other songs include, Rainbow on the River by Bobby Brown,
Roses are Red and You May Not Be an Angel*



I don't understand why certain candidates work hard to position themselves as candidates but upon winning, they become lazy or forsake their responsibilities.

Opening of the Kubang Pasu UMNO Division, Jitra, Kedah. The Star - May 24, 2003



The “secret” of success of the Chinese people is the value that they place on education.

Learning from an open secret. NST – January 14, 2003

The young girl on the left of this picture, became a doctor, and the wife of the future Prime Minister of her country. This picture of Dr. Siti Hasmah was taken before she went to Singapore to become a medical student





私の履歴書

By Personal History

マハティール・モハマド

①

一 巻 終 了

志 光 大 臣 閣 下

てきた。旦那が在任中に私が
の歴史を振り返る機会が
ある。旦那が在任中に私が
の歴史を振り返る機会が
ある。



[Dr. Mahathir's best friend, Osman (Pak Man)]

For the Malaysian education system to succeed, parents and families from all communities must become more dedicated to the education of their children.

Learning from an open secret. NST - January 14, 2003

[Dr. Mahathir wrote an article in a Japanese paper mentioning, "My best friend, Osman who sold fruits with me at Pekan Rabu was one of our fellows"]

英支配復活、町に活気

解放の一眼、むせ返り禁煙

アロースターの市民は月に一回、政
府庁舎の前に集まり「長官閣下」の
話を聞かねばならなかった。
一九四五年の八月になって町に
下で発表され、流通していたマシ



友人と写真館で
(前列右が筆者)

は多分として、旦那が在任中に私が
の歴史を振り返る機会が
ある。旦那が在任中に私が
の歴史を振り返る機会が
ある。
日本兵がいなくなったアロースタ
ーの街に最初に登場した連合軍の
兵士は、英国からの正規軍部隊は
なかった。ケダの奥地のジャヤル
に響き、現地の人々の抗日闘争
の歴史を振り返る機会が
ある。



Malaysians may not be able to change the world but they are masters of their own destiny.

New year's address to the nation. NST - January 1, 2003



[Standing from left: Dr. Mahathir's friend,
Tun Syed Shahabudin, Mashahor.
Seated from left: Osman, Dr. Mahathir]



UNIVERSITY OF CAMBRIDGE



LOCAL EXAMINATIONS SYNDICATE
SCHOOL CERTIFICATE

This is to certify that

MAHATHIR B. ISKANDAR MOHAMED
of Sultan Abdul Hamid College Alor Star

passed the School Certificate Examination in December 1946 and reached the standards shown (Pass, Credit, or Very Good) in the English Language test Credit and in the following seven subjects:

English Literature	Credit
History of the British Empire	Very Good
Geography	Very Good
Malay	Credit
Elementary Mathematics	Very Good
Art	Credit
Hygiene and Physiology	Credit

The candidate has also passed the Oral English Test

Index number 4275

Date of birth as stated
at time of entry 20 December 1925

First Grade Certificate
(See over)

H. Thinkill
Vice-Chancellor

If we are wise, if we maintain our peace, if we manage our funds prudently and most importantly if we continue to work hard, then we can ensure our continued growth and prosperity.

New year's address to the nation. NST - January 1, 2003

[University Of Cambridge,
Local Examinations Syndicate
School Certificate]



[Alor Setar town, where
Dr. Mahathir was born]

We must also accept that nothing happens in one part of the world without affecting the rest. The attack on the World Trade Center (on September 11, 2001) is not an attack on the United States alone. It is an attack on the whole world.



11th Annual Meeting of the Asia Pacific Parliamentary Forum, KL, NST – January 14, 2001



[Pekan Rabu, the past (left) and present]

**Japan may be classified as developed
but it is still developing vigorously.
As such it is a much better developer
for developing Malaysia.**

At The 5th joint Annual Conference Majeca/Jameca at the Kuala Lumpur Hilton, February 8, 1982





It is the Malaysian Government's view that in the long run we should process a fair proportion of our primary commodities in our own countries and export the finished and semi-finished products in order to gain more in terms of value added and technology. Such a step would not merely help to alleviate the poverty and unemployment situation of our countries, but also make a meaningful significant contribution to holding down the forces of inflation generated by expensive production of these items in the advanced countries.

At the opening of the Fourth General Assembly of the ASEAN Inter-Parliamentary Organization (AIPO) of Parliament House Kuala Lumpur on February 2, 1982

[Articles he wrote]

Fight of Malay fisherfolk

by
C. H. E. DET

ONE of the facts uncovered by the Nutrition Survey conducted by the Institute of Medical Research was the "sign of severe poverty" prevailing among the Malay fishing community. These people were found to subsist on an extremely poor diet consisting of large quantities of root vegetables.

This state of affairs is, to say the least, very strange. One would expect fishermen to be quite well-off where food is concerned. The fact that they are not so certainly calls for some explanation.

One does not have to look far, however, to find the causes leading to the deplorable condition of these Malay fishermen. For it is well-known that the fishing industry, which was once their monopoly, is fast slipping from their hands.

An example is the case of the Malay fishermen of Kuala Kedah, a fishing village seven miles from Alor Star.

As late as 1930, only Malays were engaged in fishing. There were no fishing companies worthy of the name then, though there were several "kongsi" whose existence ended with the division of the catch.

The marketing of fish was also done by Malay. The fishermen of Alor Star market, where most of the fish caught by the Kuala Kedah fishermen were sold, were nearly all Malay. Curing and salting of surplus fish done by the womenfolk of the fishing community and in some cases was sold direct to housewives by them.

It was only in the matter of transport and the export of salt fish that the Malays had to turn to Chinese merchants. Thus in those days, though "kembong" or "fisherman" said at ten in the forenoon in Alor Star, the fishermen, while the Malay fishermen were quite well-off

The first blow at their prosperity, however, was at the introduction of the "beiat pok" or the "kongsi" as it is more familiarly known in the south. This method of fishing required a considerable initial outlay for the erection of the large traps, and the ill-organised Malay "kongsi" could not find the necessary capital. It was therefore left to Chinese to finance the new enterprise. The actual labour was mainly provided by Malays, thus giving rise to a number of short-lived Sino-Malay business partnerships.

The "beiat pok kongsi" were short-lived because only a small percentage of the Malay fishermen could be employed. Though the rest were willing, there were not enough jobs going and they had to stick to their comparatively primitive methods of fishing.

It was soon found that the "kongsi" were damaging not only the business of the latter by their greater efficiency, but that the stakes erected all over the fishing grounds actually excluded the Malay fishermen from what they considered to be their hereditary fishing banks.

23 APR 1950

By 1932, the Malay fishermen were so badly off that they petitioned the Kedah Government to ban the "kongsi". Several busy incidents occurred before Government intervention brought about a compromise. But the Salween days of the Malay fishermen were over.

When motor-boats were later introduced they accelerated them as a matter of course. Now, to be able to buy the motor-boats them-

selves, and finding their sailing prahu no match for the former, a large number of them elected to work with the big Chinese fishing companies.

The Malay fishermen's fare no better. Their supply of fish was cut off for their fishermen relatives no longer had any say in the disposal of their catch. Very soon these fishermen had to find a fish from a market in another part of Alor Star if they wished to carry on their business.

It was impossible, of course, for all the Malay fishermen to find work with the large fishing companies. A large number, despite great handicaps, still put out to sea in their prahu to make what small catch they could. APR 1950

WHAT is true of the fish village of Kuala Kedah is also true of dozens of Malay fishing villages along the west coast. Open competition with well-financed concerns has resulted in widespread unemployment among them.

And in Penang even the few left were further reduced. A number of them had to give up fishing because the land on which they usually fry fish for making manure, is no longer available to them, being Crown land. The Government offered no alternative ground.

Forced by poverty and their uncertain means of livelihood, many of the unfortunate people have left their seaside villages to swell the ranks of the police and military forces. But still there are many left to live on whatever meagre earnings they can get. 5 APR 1961

For them the future holds no promise. The fishery school which the Government proposes to establish in Penang is in little likelihood to them. Their children are undernourished and will not be able to utilize the scientific teaching fa-

ilities are afforded by the school.

To most Malays acquainted with the plight of these fishermen, the decision of the Pahang Government to ban the "kongsi" was very welcome. If it is not possible to bring back prosperity to the fishermen, those of the east coast should at least be protected from the fate of their brothers on the west coast.

The ban may appear to be a retrogressive step, especially as the Fisheries Department has pointed out that, with the same number of fishermen, Malaysia is catching only a tiny fraction of the usual haul in the United States.

But it is certainly preferable to keep these fishermen employed than to deprive them of their means of livelihood in the interest of "progress" in fishing methods to be introduced, then the interests of this inarticulate community must not be overlooked. It is only fair that steps be taken so that they may be the first to gain by whatever advancement is made.



MAK CHAH
KUEH TRADISIONAL

B/2
22

We must all remember that it is the Government that is called upon to provide the safety net whenever banks are threatened with insolvency.

At the Annual Dinner Financial Institutions at Hotel Shangri-La, Kuala Lumpur, August 21, 1989

Pn. Aishah Mat, better known as Mak Chah among shoppers in Pekan Rabu Complex, Alor Setar sells traditional cakes since 1967. She and Dr. Mahathir were pioneers doing business at Pekan Rabu.





[A 1983 picture where Dr. Mahathir presented a souvenir to Mak Chah during a ceremony on rebuilding a new Pekan Rabu Complex]

Malaysia is short on good businessmen and paymasters. It is in everyone's interest to rehabilitate these people. I hope that banks will be more business-like in dealing with them. The faster these people recover and go with their business the better it will be for our economy as a whole.

At the Annual Dinner Financial Institutions at Hotel Shangri-La, Kuala Lumpur, August 21, 1989



Dr. Mahathir and Dr. Siti Hasmah are regulars at Mak Choh buying their favourite cakes such as baba mussels, chokol (dorian or krenik) and peneram (belinga kerling). It is a must for them to buy during the early month of fasting (Ramadan) and a week before Hari Raya Puasa. If necessary Mak Choh will courier the cakes to Dr. Mahathir in Kuala Lumpur.

Stop making poor countries pay for the quality of life of the rich.

At The Ninth Conference of the Heads of State or Government of the Non-Aligned Movement in Belgrade, Yugoslavia on September 4 - 7, 1989.





[Today, Mak Chah is 84-years-old and the cake stall is run by her granddaughter Pn. Suria and her husband En. Mohd. Yunus]

We are all for human rights and democracy. But human rights and freedom must begin with the right to be free from hunger and disease, malnutrition and illiteracy.

At The Ninth Conference of the Heads of State or Government of the Non-Aligned Movement in Belgrade, Yugoslavia on September 4 -7, 1989





*Dr. Mahathir's favourite traditional cakes.
From left, Peneram, Kuih Halia Musked and Kuih Karas*

No one should have a monopoly on refining the definition of rights and wrongs.

At The Ninth Conference of the Heads of State or Government of the Non-Aligned Movement in Belgrade, Yugoslavia on September 4 -7, 1989





[This is the tailor shop where Dr. Mahathir used to make his shirts and Malay attire (Baju Melayu) even when he was already the PM]



But since independence we have been forced out of our cocoon by international economic and political pressures. If we do not go out to protect our interests, no one will protect us. Hence our increasing participation in multilateral organizations. The hosting of this Meeting is a part of that need to interact and to protect ourselves.

On the Occasion of the Commonwealth Heads of Government Meeting in Kuala Lumpur on October 18, 1989



[Mr. Sin Cheong, the tailor who started business on May 30, 1967. He is now 80 years old (2003)]



Poverty, of course, contributes towards environmental decline, but it is only because the poor cannot help themselves. If they are denied the few resources they have, they are going to become poorer and would cause even greater environmental degradation.

On the Occasion of the Commonwealth Heads of Government Meeting in Kuala Lumpur on October 18, 1989



At work. The last time Dr. Mahathir visited his tailor was 12th December 1991. He made 2 pairs of Malay attire, 2 shirts and a jacket.

Carpentry has from my early days given me countless hours of satisfaction. And today, it is a means of relaxation for me. There is nothing I enjoy more than to retract the cares of Government into my own workshop.

At The Presentation of The Honorary Freedom of The Morshiptul Company Of Carpenters at The Malaysian High Commission In London on May, 24 1989



[*Dr. Mahathir when he was a medical practitioner
in General Hospital Langkawi, Kedah*]

The Malay Dilemma is whether they should stop trying to help themselves in order that they should be proud to be the poor citizens of a prosperous country or whether they should try to get at some of the riches that this country boasts of, even, if it blurs the economic picture of Malaysia a little.

Mahathir – Epitome of A Statesman





Islam wants its followers to be self-sufficient, independent and progressive. If we are not, it is because we have not followed the correct injunctions of Islam.

[In 1945, Dr. Mahathir was a member of SABERKAS]

At The Opening of The International Islamic Youth Camp Morib, Selangor, August 10, 1981



What I am asking is for everyone to get the benefits through their own efforts.

At the Yearly Dinner Occasion of the Joint Malaysian Chinese Chambers of Commerce and Industry at the Nirwana Ballroom Hotel Hilton, Kuala Lumpur on August 16, 1981

[Hospital Besar Alor Setar]





[Dr. Mahathir's old nameplate is still kept at his former clinic as a lasting souvenir of Alor Setar's illustrious son.]

The world will reap a bonus if the *dadah* (drugs) problem in the ASEAN region is reduced, if not wiped out.

At the Third International Conference of Non-Governmental Organizations on Dadah (Drugs) Use, Prevention and Control at Merlin Hotel, Kuala Lumpur in November 1981



**The weakness of today
may be the strength of
tomorrow. A step back
may mean many steps
forward later on. Allah is
always with us, if only we
will exert ourselves to
help ourselves.**

*At The Official Ceremony of the Hijrah 15th Century
Muktamar Islam, Hotel Hilton, Kuala Lumpur,
November 24, 1981*



*He was the first Bumiputera to open a private
clinic in October 1957 at Jalan Tunku Ibrahim, Alor
Setar. He named it Maha Klinik. Picture shows his
old clinic, now selling pharmaceutical products*



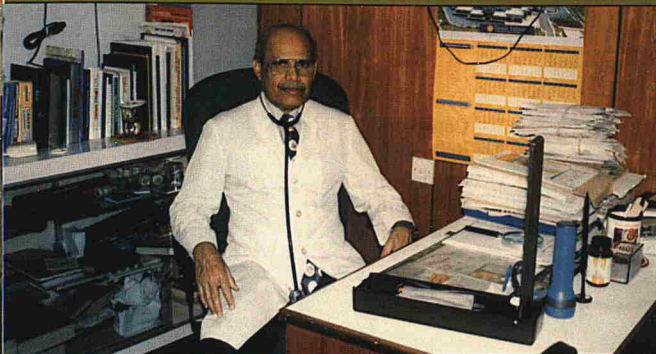
MAHA KLINIK



[Today, Maha Klinik is located in the heart of Alor Setar at 1587, Jalan Sultan Badlishah, Alor Setar, Kedah Darul Aman.]

And in Malaysia, the Muslim Malays who make up the majority have deliberately opted to form multi-racial and multi-religious Governments which work assiduously for inter-religious tolerance and understanding.

At The Seminar on "The Role of Islamic Civilization in Fostering Intee-Religious Understanding", IKIM, Kuala Lumpur, May 25, 1999



[Dr. Hj. Mohamad Yacob Bin Dawood,
who runs the clinic since 1972.
Picture taken in year 2003]

[View inside the Maha Klinik]

A far better approach – and I am sure you must agree with me – is for us all to change our attitudes and to unite as a nation dedicated to the achievement of its aspirations. Everyone should be gainfully employed.

At The National Seminar on Productivity at Hilton Hotel, Kuala Lumpur on April 5, 1982





Confrontation as a solution to the problem of human relations has been proven to be not only ineffective but actually destructive.

At the Tenth Convention of the Malaysian Economic Association at the Shangri-La Hotel, Kuala Lumpur, August 7, 1989.





**The only way out is to be more productive,
the only true solution to remaining
competitive. We cannot rely on our weak
ringgit forever.**

*At The Tenth Convention of the Malaysian Economic Association at the Shangri-La Hotel,
Kuala Lumpur on August 7, 1989*





During college days, Dr. Mahathir drove a Fiat purchased for RM500.00. Later when working as a medical officer he owned a Triumph Mayflower. When he opened his own Maha Klinik, he bought a Pontiac



The expectations of the Bumiputeras have not been fulfilled. They may be at fault themselves but other factors outside their control were also responsible. It would be a mistake to dismiss their perceptions are irrelevant to the future prosperity of this country.

At the Tenth Convention of the Malaysian Economic Association, Shangri-La Hotel, Kuala Lumpur, August 7, 1989



The size of the cake must be made to grow bigger and bigger so that we have more to distribute. Our ultimate objective remains the fostering of national unity through balanced and dynamic growth.

At the Tenth Convention of the Malaysian Economic Association, Shangri-La Hotel, Kuala Lumpur, August 7, 1989



**We must sell more and
buy less from abroad.**

*At The National Seminar on Productivity at Hilton
Hotel, Kuala Lumpur on April 5, 1982*



Story 2, by Dato' Zainuddin Maidin
Once upon a time...



In the sixties, residents of Alor Setar often faced the problem of irregular sanitary waste collection. Waste from residences were left uncollected for days.

Waste buckets were strewn by the roadside until daybreak. Often, this waste was not taken to proper disposal areas, but dumped into rivers and the Wan Mat Saman canal which ran south, alongside the main road from Alor Setar. Inhabitants of neighbouring areas often used this canal as a bathing place. This problem was precipitated by indiscipline among the night-soil collectors of the Alor Setar Town Council. They gave priority to houses and shops which gave them a tip.

Those living within the district had to put up with the stench and the seemingly insurmountable insanitary conditions. Seeing this, Mahathir, who was then Chairman of the Alliance party (comprising UMNO, MCA and MIC) in Alor Setar, came up with the idea of privatizing the night-soil collection service.

This idea was accepted by the Alor Setar Town Council but when implemented,

pandemonium broke out. The night-soil workers protested when they saw that their work was being supervised by private contractors, and that they could no longer operate in the haphazard way they were used to. They subjected the contractor to physical violence and deliberately spilt waste onto the main roads.

Those who opposed the privatization of the night-soil collection service, some of whom included officials in the state government, criticized Mahathir and urged a return to the old system. However, Mahathir was adamant that the new system be maintained. According to Khalid Abdullah, the Alliance party representative of the Alor Setar Town Council at that time, the problem between the contractor and the night-soil carriers was soon resolved and the new system maintained. The problem of irregular night-soil collection which had inconvenienced the people all this while, had been overcome.





Dr. Mahathir during his marriage ceremony (Akad Nikah) at the bride's house, No. 5A, Jalan Kemuning, Kuala Lumpur on August 4, 1956

With management skill, even limited wealth can be made to last and to grow. Without it wealth is soon dissipated. This is what happened with Bumiputera individuals during the NEP (New Economic Policy).

At the 10th Convention of the Malaysian Economic Association, Shangri-La Hotel, Kuala Lumpur, August 7, 1989



*Picture showing Dr. Mahathir slipping
(menyarungkan) his wedding ring onto
Dr. Siti Hasmah's finger*

I realize that I make enemies. I have no choice. Either I come here and sit comfortably and be nice to people and do nothing, or else I try to do something, even at the expense of becoming unpopular. I don't think I'll be permanent here.

Mahathir - Epitome of A Statesman





Dr. Mahathir's wedding celebration at the bride's house on August 5, 1956

We do not want to be an NIC (Newly Industrialized Countries) because we think there should be no such term. There should be no such categorization and there should be no such discrimination. We do not need the title. Every country should be free to grow economically and be as rich as the richest or richer still. For so long as there is no unfair trading practices, countries should be left alone to develop.

At The 10th Convention of The Malaysian Economic Association, Shangri-La Hotel Kuala Lumpur, August 7, 1989





*Dr. Mahathir married
Dr. Siti Hasmah Bt. Mohd Ali
on August 5, 1956.*

**Work can therefore be enjoyable as games are enjoyed
if our attitude towards work is correct.**

At The National Seminar on Productivity at Hilton Hotel, Kuala Lumpur, April 5, 1982





Work should not be regarded as a burden or simply as a means of getting pay cheques.

(At The National Seminar on Productivity at Hilton Hotel, Kuala Lumpur on April 5, 1982)



[Dr. Mahathir performing the traditional wedding culture (merenjis-renjis pengantin)]



Dr. Mahathir sitting on the 'pelamin' during one of the wedding tradition 'malam berinai' at the bride's house

The enemies of Islam, recognizing the potentials of Islam as a social, economic and political force, is intent upon disrupting the development of a genuine, progressive and united Muslim Brotherhood.

At The Opening of the International Islamic Youth Camp Morib, Selangor, August 10, 1981

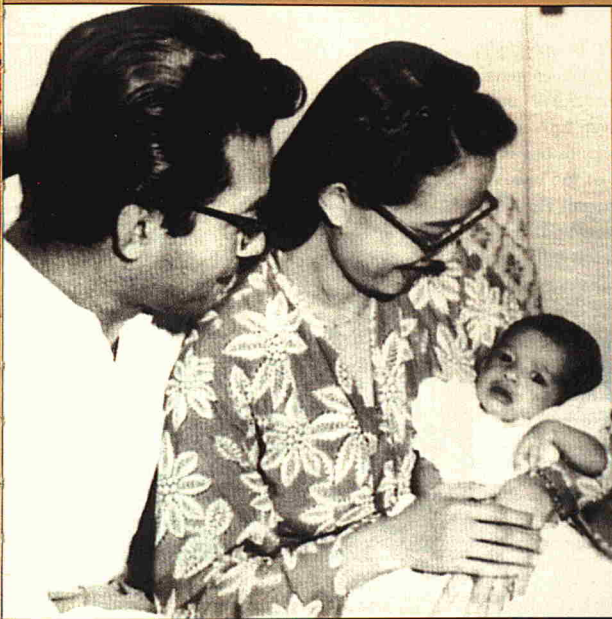




[Dr. Mahathir's wedding room]

Indeed it is the Muslims who rediscovered science and technology and enhanced their application for the betterment of Mankind. If there is anything wrong with these areas of human knowledge, it is the result of their application by men.

At The Opening of the International Islamic Youth Camp, Morib, Selangor, August 10, 1981



Holding their first child, Marina when she was only 2 weeks old

And towards the objective of riding this country of *dadah* (drugs) use and substance abuse, the government will not tolerate petty jealousies between groups or professions.

At the Third International Conference of Non-Governmental Organizations on Dadah (Drugs) Use Prevention and Control at Merlin Hotel, Kuala Lumpur in November 1981

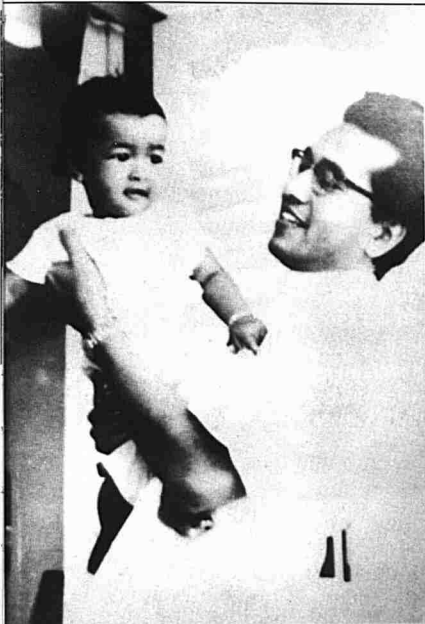


[*Dr. Siti Hasmah holding her first child,
Marina in 1958*]

Guiding is a movement which caters for the needs of the young and prepares them for adulthood. Guiding in this respect has focused rightly by providing a well-balanced training programme for young girls.

At The Opening Ceremony Of Malaysian Girl's Guides Jamboree Visitor's Day at Universiti Pertanian Malaysia on 12 December 1981





We tinkered. We fined tune. We amended. We changed what did not work. We went fast track. We slowed down. And in the end after it had achieved much of what we aimed for, we decided not to extend it but to formulate a slightly improved version which we called the National Development Policy. But to the outsiders, we were stubborn. We were obstinate. We were recalcitrant. We refuse to listen and to accept good advice. And of course they say in the tone of the, "I told you so", criticize that we had failed and been forced to change our course.

Mahathir – Epitome of A Statesman

[*Holding his first child, Marina in 1958*]



[Dr. Mahathir's house in Titi Gajah, Alor Setar]

However ladies and gentlemen, let us get away from these depressing thoughts. What is important tonight is that with the setting up of Bank Negara's representative office in London, Malaysia would be in a better position to monitor more closely economic trends and developments so as to enable us to adapt our own strategies accordingly. As you have seen the Malaysian economy has gone through a significant transformation in the last three decades in response to the changing needs in the world economy and in response to technological environment we see ourselves as a dynamic economy able to respond to these changes.

(At the dinner in conjunction with the Official Opening of Bank Negara's Representative office in London at the Inn on the Park, London, May 25, 1989)



The main entrance of Dr Mahathir's residence. The house is name "Pondok Maharizan".

Some banks refuse absolutely to waive the penalty interest or part of it. These banks seem bent on getting their pound of flesh even if it prevents their clients from making a recovery and remaining as their clients. This is the kind of short-term thinking that does not seem to reflect maturity.

At the Annual Dinner of Financial Institutions at Hotel Shangri-La, Kuala Lumpur on August 21, 1989



[Dr. Mahathir's residence. The living room]

Money must move. It must not remain static. Everytime money changes hands, wealth is created. The faster money moves, the greater will be the wealth created.

(At the Annual Dinner of Financial Institutions at Hotel Shangri-La, Kuala Lumpur on August 21, 1989)





[Dr. Mahathir's residence. The dining room]

**When a borrower overborrows,
the fault is not entirely his. The
lender is equally to be blamed as
he has made an imprudent loan.
He must therefore pay for his
indiscretion.**

*At the Ninth Conference of the Heads of State of the Non-Aligned
Movement in Belgrade, Yugoslavia on September 4 - 7, 1989*





[Dr. Mahathir's residence. The kitchen]

It is imperative therefore that we stay together, that we present a united front, that we continue to strive for a more just and equitable world. We must be free to choose our own way of managing our internal affairs without outside interference.

At the Ninth Conference of the Head of State Government of the Non-Aligned Movement in Belgrade, Yugoslavia on September 4 - 7, 1989



[*Dr. Mahathir's residence. TV room and where he studies the election strategies*]

Peace will carry a cost. That cost must be equitably shared.

*On the Occasion of the Commonwealth Heads of Government Meeting,
in Kuala Lumpur on October 18, 1989*





*Dr. Mahathir's residence.
Discussion room and temporary
store for his souvenir gifts*

Even countries at war are known to forget their enmity during sports. Sports men may not be consciously working at it but they do contribute a fair amount towards world peace. One must not forget that it was a game of ping-pong which ended some 25 years of confrontation between the United States and China.

At the Opening of the World Open Squash Championship at Pan Pacific Hotel Kuala Lumpur on October 2, 1989


Remember that along with the drug habit will come AIDS. Those who advocate leniency are guilty of spreading AIDS as well. We must act now.

On the Occasion of the Commonwealth Heads of Government Meeting, in Kuala Lumpur on October 18, 1989



[Dr. Mahathir's residence. At the end of his backyard, runs a river. There is a jetty and a resting place too]





An all-out global war must be waged with all the money and forces at our disposal. The cost will be high but the price we will have to pay if the drug menace spreads will be far higher.

On the Occasion of the Commonwealth Heads of Government Meeting, in Kuala Lumpur on October 18, 1989





Dr. Mahathir touring in 1976 the Sharp-Roxy Corporation (M) Bhd factory at Bakar Arang near Sungai Patani. He was then the Deputy Prime Minister and had officially opened the factory, a joint Malaysian-Japanese venture

Development and change are a result of many inter-related factors. Some of these factors are unknown to us and some others are still beyond adequate understanding. Development which is a dream of all countries, therefore, has a dimension of uncertainty and risk.

On the occasion of the Inauguration of the United Nations Asian and Pacific Development Centre (APDC) in Kuala Lumpur, August 17, 1981



**I don't believe
that absolute freedom
of the press exists
anywhere, even in
the liberal Western
countries.**

*At a dinner occasion organized by
The National Press Club Malaysia at
the Selangor Club, Kuala Lumpur
on October 12, 1981*

*The Deputy Prime Minister, Dr. Mahathir visited the Sultan Idris Teachers
Training College in Tanjong Malim, Perak, on Convocation Day in August 1976.
He has always taken an intense interest in Education, especially as a means
to advance the poorer sections of Malaysian society*





[*Washing his own dishes after meal*]

Political stability and the peaceful co-existence among the races are two important conditions which the Government strives to promote and preserve. In all our actions and policies the Government takes special care that these two factors are always taken into consideration.

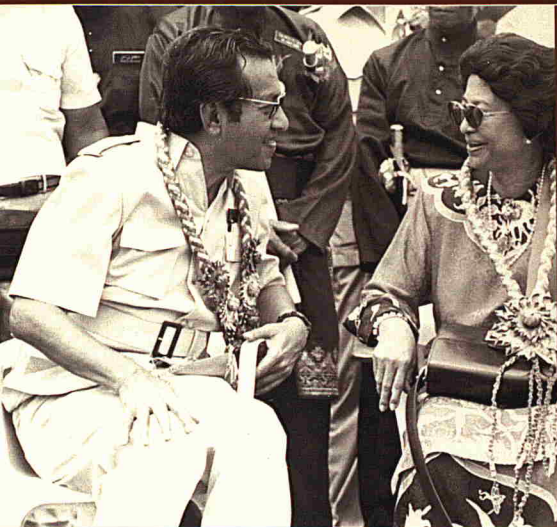
At a Dinner Occasion Organized by The National Press Club Malaysia, Selangor Club, Kuala Lumpur, October 12, 1981



Dr. Siti Hasmah with her son Mukhriz (left) during a Food & Fun Fair event at the Sentul Convent Primary School II. She was the patron of the Fair while her husband Dr. Mahathir was then the Deputy Prime Minister in 1976.

While we develop the country economically we are also giving emphasis to developing and sustaining our national culture and values. This will be reflected in the environment particularly in the architecture, in the arts, and in the way of life of our people.

At The Official Opening Of The Asean Travel Forum, Genting Highlands, October 20, 1981



Guiding is a movement which caters for the needs of the young and prepares them for adulthood. Guiding in this respect has focused rightly by providing a well-balanced training programme for young girls.

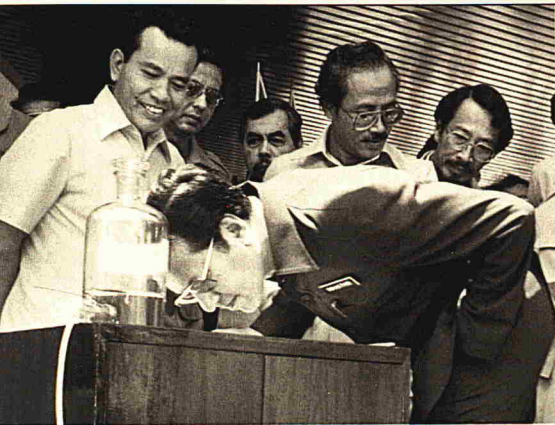
*At the Official Ceremony Malaysian Girls' Guide
National Jamboree Visitor's Day at Universiti
Portarlian Malaysia on December 12, 1981*



*King Edward VII College
of Medicine, Singapore
where Dr. Mahathir
and Dr. Siti Hasmah
did their medical studies*

This momentum of peace cannot be taken for granted. Many of the most promising trends of recent years can be turned around. Many things can still go wrong through errors of omission, mistakes in calculation, failures in domestic, and international statesmanship. We ought always to be reminded that in international relation there are no brave and benign new worlds and no miracles. We would be foolish to presume that beyond the age of confrontation which we have all endured for so long lies necessarily, a new era of co-operation.

At the Third Asia Pacific Round Table at the Pan Pacific Hotel, Kuala Lumpur, January 17, 1980



Helping a country to become prosperous is helping your ownself, for prosperous countries make good markets for your exports.

At The Official Opening of The New Zealand Asia Institute. University of Auckland, New Zealand, March 28, 1996



At the age of 18, just after completing his Senior Cambridge, Dr. Mahathir attended the first Malay Congress held in 1946 at the Sultan Sulaiman Club, Kuala Lumpur. He was on duty at the registration table

War solves nothing. War is primitive. Today's war is more primitive than Stone Age wars. The targets are not the fighters, the combatants. The targets are the ordinary citizens,... whether it is terror attacks or military action, these are the victims.

The Opening Session of the XIII Summit Meeting of the Non-Aligned Movement in Kuala Lumpur, New Straits Times – February 25, 2003



There is no other power
prepared to protect us if we
become the object of attack.

*The Challenge from within-UMNO general assembly 2003.
The Star - June 20, 2003*





Even now as the Prime Minister I do not get the freedom of the press. Within the country and more so outside, my words are often twisted in order to the purpose of a particular journal which frequently is nothing more than the desire to popularize and increase the circulation of the paper.

At a Dinner Occasion Organized by The National Press Club Malaysia at the Selangor Club, Kuala Lumpur on October 12, 1981





[*Bowing to the Sultan of Kedah, an act of respect and sincere dedication to the country and king*]

Our press should not subscribe to that kind of freedom, much less be a part of their indirect intellectual hegemony. We should think of what is good for our country and our people as a whole.

At a Dinner Occasion Organized by The National Press Club Malaysia at the Selangor Club, Kuala Lumpur on October 12, 1981



GOLDEN ANNIVERSARY COMMISSION
CLASS OF 1947 KEVII COLLEGE OF MEDICINE
6TH-9TH NOVEMBER 1997



[*In circle, Dr. Mahathir and Dr. Siti Hasmah*]

Malaysia needs a period of stability during which to consolidate its gains and to build up the work ethics and rules that will make it strong and viable.

*Datuk Seri Dr. Mahathir Mohamad
ended his budget 2004 speech
with this poignant poem dedicated
to Malaysia*

*Because of you Malaysia
We uphold the nation, unite the people
We set a thousand steps forward
Together we strive in darkness, riding the waves
Seeking for the light, reaching for the dream
Defying a million obstacles
Though we may fall
We shall persevere to achieve our vision
Peaceful is my country
Blessed with success, bestowed with prosperity
United we stand, resolute in determination
Glow the spirit of patriotism
The world has acknowledged
Our dignity has been upheld
No more aggression
No more humiliation
Our independence enshrined
Peaceful is my country... Malaysia*





[Dr. Mahathir's sisters, Pn. Rafeah (Mak Teh) on the right and Pn. Habsah (Mak Bee) on the left]

The banks and the country as a whole will not gain from acts which prevent good borrowers who willingly come forward to pay their loan from recovering quickly.

At the Annual Dinner Financial Institutions at Hotel Shangri-La, Kuala Lumpur on August 21, 1989



[*Dr. Mahathir helping carry a wooden house during the SEMARAK campaign to be presented to a Kelantanese widow*]

We need such businessmen who are able and honest enough to pay their debts as soon as they can. They are responsible debtors. They should be rewarded rather than penalized.

At the Annual Dinner Financial Institutions at Hotel Shangri-La, Kuala Lumpur on August 21, 1989



**Free people must be free
to refine and redefine
basic values themselves.
Unless the deviation
from basic values is
flagrant, they should not
be interfered with.**

*At the 9th Conference of the Heads of State or
Government of the Non-Aligned Movement in
Belgrade, Yugoslavia on September 4 - 7, 1989*

[*The caring leader... Dr. Mahathir
visiting a village resident*]





Yet by any measure, it is the developed countries which have most assailed our environment. Nuclear testing, excessive use of fossil fuel, private transportation, release of CFC into the atmosphere, massive wastage of paper, toxic chemical disposal; all these and more are the direct result of the lifestyle of the rich.

On the Occasion of the Commonwealth Heads of Government Meeting, in Kuala Lumpur on October 18, 1989

[A mug of tea and local cakes for breakfast at the Langkawi Nation Building Camp, September 23, 1995]



We all must share the burden of keeping our environment livable, but, the sharing must be fair and in accord with the means at the disposal of each of us. The poor must not be made to pay for the past and present sins of the rich.

On the Occasion of the Commonwealth Heads of Government Meeting, in Kuala Lumpur on October 18, 1989





Latest addition to Dr. Mahathir's family, their son, Mazhar and daughter Maizura, with their parents at Seri Perdana residence



A bored worker is as bad as a bored player. He does not win. A bored worker does not produce. He merely marks time. He is a wage slave.

At the National Seminar on Productivity at Hilton Hotel, Kuala Lumpur on April 5, 1982





In the deserts of America, underground water is pumped up to water golf courses and create lakes to build luxury hotels on. Yet the water can easily reforest the deserts to reduce the gases which destroy the ozone layer as well as creating the green house effect. Instead poor countries are being forced not to extract wealth from their forests in order to keep the environment safe for the rich.

At the 9th Conference of the Heads of State or Government of the Non-Aligned Movement in Belgrade, Yugoslavia on September 4 - 7, 1989



**The people
in the countries
undergoing change
should exercise restraint.
Demanding
too much too soon is
counter-productive.**

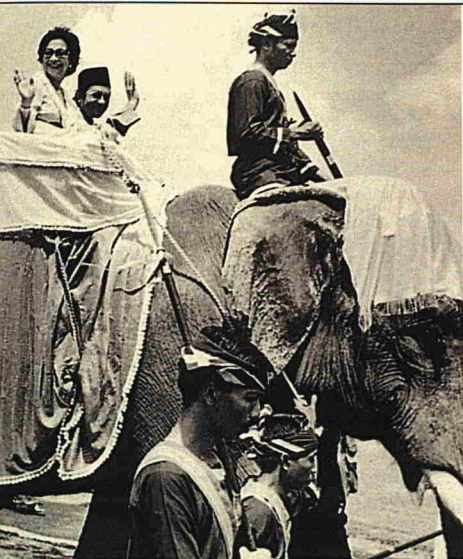
*At the Opening of the International Islamic
Youth Camp Morib, Selangor,
August 10, 1981*



My greatest success is not the PETRONAS Twin Towers, the proton car, the Putrajaya administrative centre or the Multimedia Supper Corridor. It is the racial unity that we enjoy now that was started by Tunku Abdul Rahman.

The Star - September 9, 2003





We cannot allow the expression “everybody’s responsibility is no ones concern” to be true of *dadah* (drug) prevention. I am in fact very disturbed by the lax attitude and absence of a sense of urgency of various professions and disciplines who regard the *dadah* problem as a multi-facetted problem but have argued long and deep over different moralities and which profession or discipline should play the leading role.

At the 3rd International Conference of Non-Governmental Organizations on Dadah (Drugs) Use Prevention and Control at Merlin Hotel, Kuala Lumpur in November 1981



If we think of our country and our people then the narrow interests of the press as an institution fades into insignificance. The needs of the nation and the people are infinitely greater. And towards these greater needs the press is in a most eminent position to contribute.

At a dinner occasion organized by The National Press Club Malaysia at the Selangor Club, Kuala Lumpur on October 12, 1981





Asians should not fall into the pattern of sensationalism and unmitigated embellishment of the truth that characterize the western press. We should tell things as they are. In time the world will learn that we are reliable and our credibility will ensure our acceptance.

At the Opening of the 5th General Assembly of the Organization of Asian News Agencies (OANA) at the Federal Hotel, Kuala Lumpur on November 3, 1981



Do not be goaded into wild demonstrations which can only attract repression and delay the very change you yearn for.

At the 9th Conference of the Heads of State or Government of the Non-Aligned Movement in Belgrade, Yugoslavia on September 4 - 7, 1989

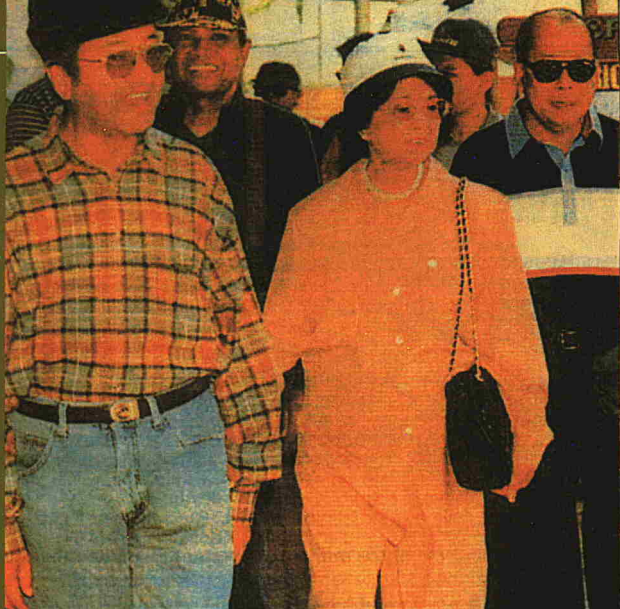




[A photograph with Malaysia Airlines (MAS) crew]

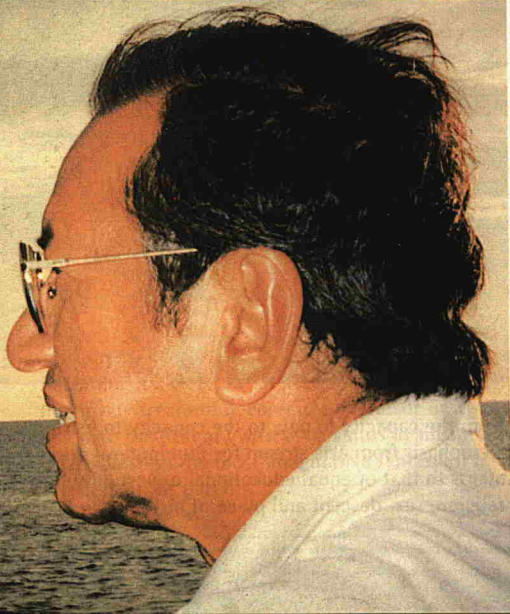
The success of the individual does not guarantee the success of the group.

Dr. Mahathir : Stick to the good values – UMNO general assembly 2003. The Star – June 20, 2003



There cannot be
peace and security
without justice.

*On the occasion of The Commonwealth
Heads of Government Meeting, in Kuala
Lumpur on October 18, 1989*



**We are not rich yet.
We cannot even enjoy
the same standards as the
developed countries.
But we now demand
standards higher than
the developed countries.
Believe me if we behave
in this manner we will be
more safe and healthy,
but we will suffer from it.**

*Dr. Mahathir : Stick to the good values – UMNO
general assembly 2003. The Star – June 20, 2003*



The emphasis has been shifted from the capacity to pay, to the capacity to learn. There has also been a change of emphasis from arts stream for Bumiputeras and science streams for non-Bumiputeras to that of equal educational opportunity for all citizens, regardless of race, religion, sex, descent and place of birth.

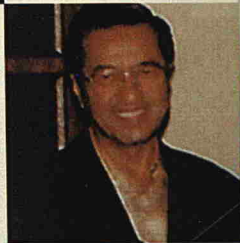
As Deputy Prime Minister & Minister of Education-Dale Carnegie Course Class 59 Graduation Programme at International Room, Merlin Hotel, Kuala Lumpur, May 2, 1976



All in the family. Standing at the back from left, Mirzan, Tara, Dr. Mahathir, Wan Mohd Adil, Mokhzani, Mukhriz. In front from left, Maizura, Ineeza, Jane, Marina, Dr. Siti Hasmah, Meera Alyanna, Melinda, Mastisa, Norzieta, Anisha Edlene and Zehan Edreena

A kampung (village) boy may now not only dream of becoming a lawyer, or an accountant, or a doctor, but he may even dream of becoming a professor or a scientist at par with the best anywhere – a status or position which was totally beyond the most imaginative fantasy of his older brothers or his parents.

As Deputy Prime Minister & Minister of Education-Dale Carnegie Course Class 59 Graduation Programme at International Room, Merlin Hotel, Kuala Lumpur, May 2, 1976





With so many people unemployed, production and export of handicrafts might be the answer. There are many new handcrafted products that Malaysians have not tried their hands at.

*At the Seminar on Primary Commodities,
Kuala Lumpur, April 21, 1986*



Either we learn to live within our means or we join the ranks of the basket cases, begging for aid so as to live in the style we have grown used to.

At the Seminar on Primary Commodities, Kuala Lumpur, April 21, 1986

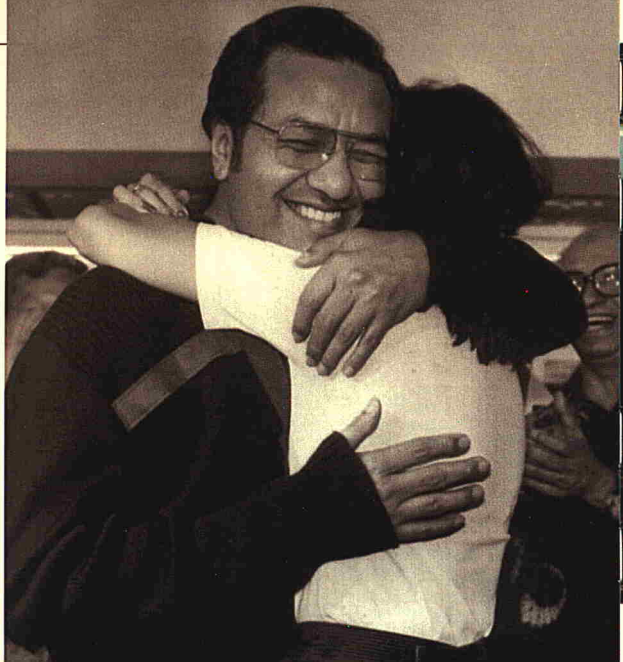




[*Daughter Marina, eldest in the family
hugging her father Dr. Mahathir*]

**We in the ASEAN
region recognize
industrialists from
the EEC can make
a valuable
contribution to
the progress of this
region and to the
welfare of the
world in general.**

*At the Official Opening of the
ASEAN-EEC Industrial Sectoral Conference,
Kuala Lumpur, February 28, 1983*





**The economy of the nation,
any nation, cannot prosper
as long as there are civil
and political upheavals.**

*At the Opening Ceremony of the 20th Convention of
the International Federation of Asian and Western
Pacific Contractors Association - IFAWPCA,
Kuala Lumpur, July 25, 1983*





[Dr. Siti Hasmah celebrating
her son's birthday]



As the developing countries prosper, they can buy more from the developed countries. Clearly no one will lose, not even the critics and the know-all from the developed countries.

At the Opening of the Asian Association of Management Conference, Pulau Pinang, October 30, 1983

We Malaysians must have pride. We must face reality. Systematically and with determination we must set about the task of overcoming the problems caused by the collapse of commodity prices.

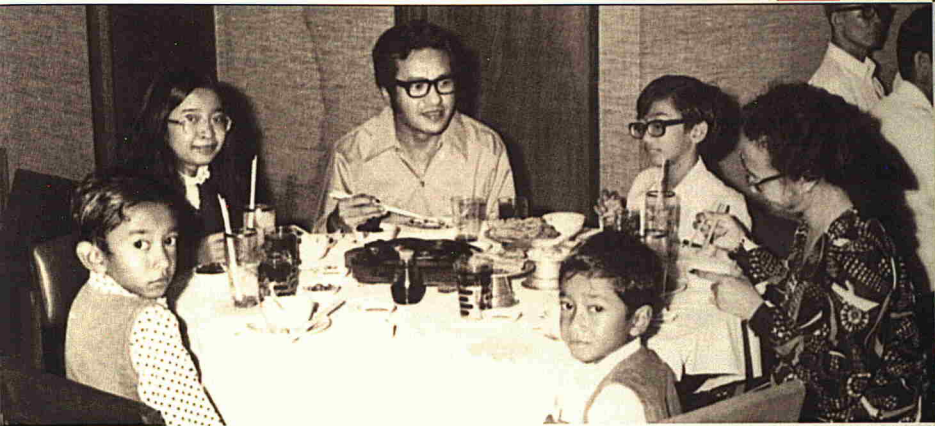
At the Opening Ceremony of the 20th Convention of the International Federation of Asian and Western Pacific Contractors Association - IFAWPCA, Kuala Lumpur, July 25, 1983





The Chinese philosopher once said, "If a beggar comes to your door and asks for food, help him by refusing to give him food, but teach him to look for food. If you give him a fish, he will come again the next day for another fish, but if you teach him how to make a fish rod and how to fish, he will come again the next day to bring you plenty of fish".

As Deputy Prime Minister & Minister of Education-Dale Carnegie Course Class 59 Graduation Programme at International Room, Merlin Hotel, Kuala Lumpur, May 2, 1976



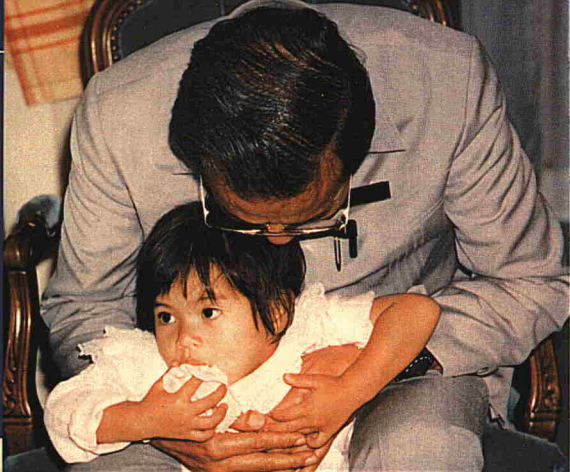
To teach and to educate is a thousand times better than to give and to donate.

As Deputy Prime Minister & Minister of Education-Dale Carnegie Course Class 59 Graduation Programme at International Room, Merlin Hotel, Kuala Lumpur, May 2, 1976



There is a price to be paid for everything. In the case of Malaysia, the price of stability is a somewhat slower economic development. In the final analysis this is a small price to pay.

At the Opening Ceremony of the 20th Convention of the International Federation of Asian and Western Pacific Contractors Association - IFAWPCA, Kuala Lumpur, July 25, 1983





As a politician I need my mouth more than anything else and it is the dental surgeons who keep my mouth in good working condition. We politicians are therefore terribly indebted to our dentists. Some dental surgeons have taken to politics in this country and are fairly well represented in our government. I have no doubt they have very good teeth and strong jaws from the regular exercise they get while politicking.

At the Opening of the 7th Congress of the Asian & Pacific Dental Students Association (APOSAs) at the International Room, Hotel Merlin, Kuala Lumpur, November 21, 1977



The fact that nothing is free in this world or the next, everything requires investment. In the words of a former Malaysian Minister of Finance, "If you want something free than you must pay for it". That payment may be in the form of hard work and greater productivity. If not than economic decline will be the price.

At the Opening Ceremony of the 20th Convention of the International Federation of Asian and Western Pacific Contractors Association - IFAWPCA, Kuala Lumpur, July 25, 1983



**In business, great values is attached to fulfilling undertakings.
If goods or services are promised at a certain date of delivery
it is important that this delivery date is kept.**

At the Opening Ceremony of the 20th Convention of the International Federation of Asian and Western Pacific Contractors Association - IFAWPCA, Kuala Lumpur, July 25, 1983





An example led by Dr. Mahathir in an anti-litter campaign, he never hesitated to give a personal hand to make Malaysia a cleaner place

The workers must take a much greater pride in the work that they do and develop a much greater sense of responsibility to themselves, their employers and to the nation.

At the National Seminar on Productivity at Hilton Hotel, Kuala Lumpur on April 5, 1982





*Dr. Mahathir likes shopping informally.
He is often seen in the malls and
popular department stores of Kuala Lumpur*

Today, Malaysia's population is 17.4million. When we became independent there were only 5 million Malaysians. The increase is rapid, very rapid. Assuming we have a population growth of 2% and we have more than that, there will be more than 340,000 new Malaysians every year or without compounding 1 million every three years. These people will have to be fed, clothed and housed through employment. They have to be transported and entertained. Doing these alone would mean more business.

At the Annual Dinner Financial Institutions at Hotel Shangri-La, Kuala Lumpur on August 21, 1989



*Dr. Mahathir showing off his racing skill
in speed boat racing along the Anak Bukit
River, Alor Setar on May 28, 1995*



Let no one be blinded merely because in his deliberate search he has come upon something which to him is fundamental to Islamic practice. And in the pursuit of his favourite obsession he destroys all the good that has been done.

At the Opening of the International Islamic Youth Camp Morib, Selangor on August 10, 1981



In Malaysia a campaign is being waged by outsiders to force a primitive jungle tribe, the Penans, to remain primitive on the grounds that this is their right. That these people live a miserable life, without the amenities that other Malaysians enjoy, is not given any thought. That these people suffer from all kinds of diseases and consequently have a shorter life-span is ignored. The outsiders want to retain so-called picturesque way of life of these unfortunate people forever. They are to remain museum pieces.

At the 9th Conference of the Heads of State or Government of the Non-Aligned Movement in Belgrade, Yugoslavia on September 4 - 7, 1989





I strongly feel that the time has now come for the Asian news exchange concept to be translated into reality as the first step towards the establishment of a New World Information and Communication Order.

At The Opening of the 5th General Assembly of the Organization of Asian News Agencies (OANA), Federal Hotel, Kuala Lumpur, November 3, 1981

*Washing his own mug at
Langkawi's Nation-Building Camp
on September 22, 1995*





Crossing the canopy bridge in Ranau,
Sabah after visiting the Poring Hot Spring
on December 22, 1994

I was given to understand that there is now a greatly felt need for the various telecommunications authorities to reduce their tariff rates to enable a more viable news exchange programme among the non profit-making news agencies of the region. It is my hope that this repeated call be heeded for our own mutual benefit.

At the Opening of the 5th General Assembly of the Organization of Asian News Agencies (OANA), Federal Hotel, Kuala Lumpur, November 3, 1981





The media exercises its own censorship, not in accordance with national needs but according to the narrow views of the people who control the paper.

At a Dinner Occasion Organized by The National Press Club Malaysia at the Selangor Club, Kuala Lumpur on October 12, 1981



*Receiving a call in Kubang Pasu, Kedah.
Beside him is Dr. Siti Hasmah*





Productivity improvement is not the sole responsibility of any one section of the community, Government or industry management of workers. Everybody must be involved.

At The National Seminar on Productivity at Hilton Hotel, Kuala Lumpur on April 5, 1982



[Loving couple, Dr. Siti Hasmah is always at hand to take care of Dr. Mahathir]





A welcome parade ride on an elephant to honour Dr. Mahathir and Dr. Siti Hasmah on their first official visit as the Prime Minister to his home state, Kedah Darul Aman

In our endeavour to satisfy needs, people have become more and more materialistic in their mental outlook and conduct of daily affairs. The ringgit assumes undue importance and everyday considerations are linked to how to get more ringgit. If this goes on it is likely that the individual will forget or lose the human values of affection, kindness, consideration and love for God.

At the National Seminar on Productivity at Hilton Hotel, Kuala Lumpur on April 5, 1982



[Dr. Mahathir proving himself a good cook]



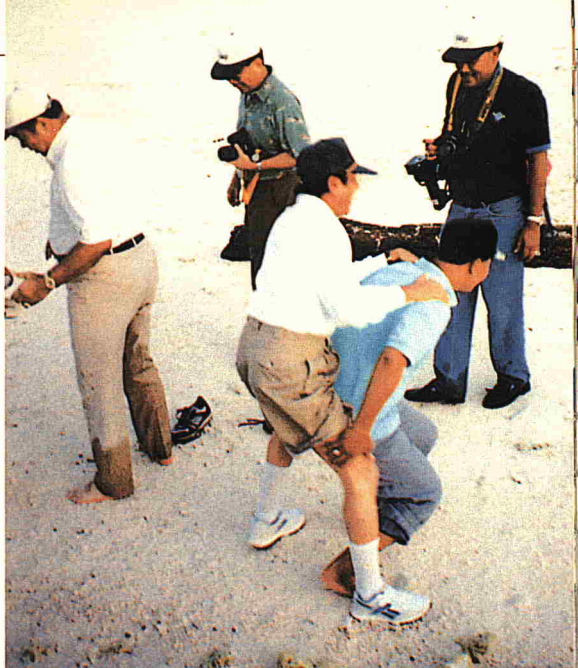
A prosperous stable nation has more to offer than one that is racked by worker-management dissension.

At the National Seminar on Productivity at Hilton Hotel, Kuala Lumpur on April 5, 1982

*Dr. Mahathir and his bodyguard sharing
a light moment at Pulau Layang-Layang
on May 25, 1995*

**It is not that we do not
want economic growth
anymore. It is just that
we do not like
categorizations and
labels aimed at limiting
our future growth.**

*At the 10th Convention of The Malaysian Economic
Association, Shangri-La Hotel, Kuala Lumpur,
August 7, 1989*





[*Dr. Mahathir loves horse riding.
He is seen here in Sabah*]



Perhaps, I could also suggest we take a look at the working days and working hours. On an average, we enjoy 17 days of public holidays and coupled with the average annual leave of 21 days, plus 78 days of weekends, the average Malaysian enjoys 116 off-days and works only 249 days per year! It is worth while to consider how effective the 249 working days are.

At the National Seminar on Productivity at Hilton Hotel, Kuala Lumpur on April 5, 1982



[Taking in some fresh air and exercise,
Dr. Mahathir enjoying a brisk walk.]

We had our first few bitter doses of uncalled-for publicity shortly after the May 13, 1969 racial riots in which foreign readers were regaled with distorted views of the events happening then. Indeed dire predictions were made which imply that the world could write off Malaysia. In the event, Malaysia did not only get over her difficulties, but she emerged stronger, more united and more prosperous than ever before.

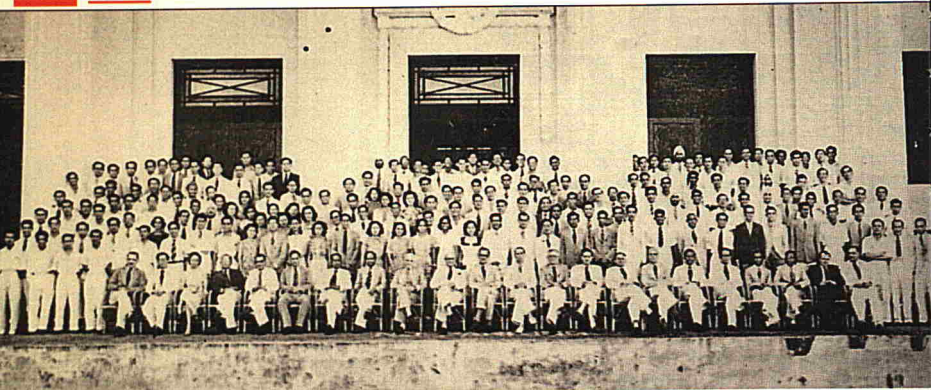
At the opening of the 5th General Assembly of the Organization of Asian News Agencies (OANA), Federal Hotel, Kuala Lumpur, November 3, 1981



*With the press and photographers at the
Patra World Trade Centre, Kuala Lumpur*

Since the riots, pragmatism has largely won the day. Every race has learnt that in Malaysia no single race can have all that it wants for itself.

At the International Symposium Organized by KEIO University of Tokyo, Japan, November 10, 1983



[King Edward VII College of Medicine – Class of 1947]

We in Malaysia believe that we have succeeded more than anyone else in achieving racial harmony, or at least in reducing racial antagonism to manageable levels.

At the International Symposium Organized by KEIO University of Tokyo, Japan, November 10, 1983





I have heard of two kinds of Rotarians - one who is very sincere and dedicated and lives up to the ideals of Rotary, while the other is a RINO. I believe all of you are familiar with the term (Rotarian in Name Only). I am made to understand that there are no RINO's here.

At the Installation Dinner of the Kuala Lumpur Rotary Club, at the Hotel Hilton, on June 11, 1976



There is no totally unregulated economy in this day and age. The most liberal of the countries, practicing the free enterprise system, are as full of regulations as are the socialist countries.

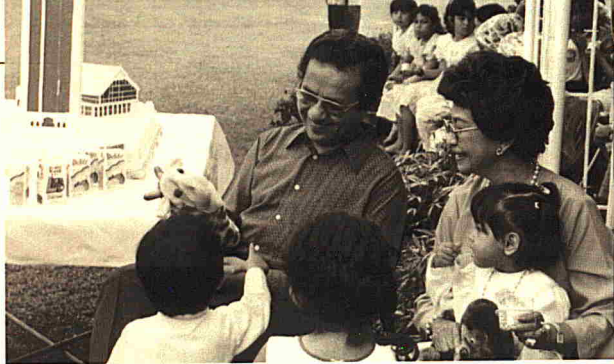
*At the Opening of the 7th Malaysian Economic Convention
Kuala Lumpur, January 18, 1983*





It is not for me to say whether I have succeeded or not. The people and history will judge and determine whether my service was good or bad.

Dr. Mahathir: Stick to the good values – UMNO general assembly 2003, The Star – June 20, 2003



Indeed while socialist countries may have just one regulation forbidding private enterprise, the free enterprise nations may have a huge number of regulations in order that the freedom of the free entrepreneurs would not impinge upon the interest and needs of members of the public, other enterprises and the nation as a whole. The nett result is likely to be "hell" for the entrepreneurs as he tries to negotiate his way through the maze of obstacles and traps that are gleefully thrown in his way.

At the Opening of the 7th Malaysian Economic Convention Kuala Lumpur, January 18, 1983



[Sharing a light moment...
Dr. Siti Hasmah gives her
husband a hand]

I have constantly made reminders to the Malays not to choose the easy way, but the best way. Although it may not be easy, but it is the best. If you take the easy way, believe me our country will be pawned to others. Our history shows if we choose the easy way, we will loose power.

Prime Minister: Islam must move with times-UMNO general assembly 2003. New Sunday Times - June 22, 2003



The free enterprise, free-trade, and market economy nations are anything but free. Tariff and non-tariff measures, subsidies and stockpiles and pure and unmitigated harassments are all greatest advantage for themselves.

*At the Opening of the 7th Malaysian economic convention
Kuala Lumpur, January 18, 1983*

*[Lets play ball... Dr. Mahathir demonstrates
his skills on the football pitch]*



We must become a developed nation. We must become a race whose words are taken seriously. Our word is our bond. We must become a race with pride in ourselves.

Fitting farewell for UMNO hero. Sunday Star - June 15, 2003



Malaysia is fortunate that with its size and resources, it has the capacity to accommodate a bigger population. However, it must always bear in mind that size and resources in themselves do not guarantee the capacity to support a large population. The most important factor is the productivity of the people.

At the Official Opening of the 12th Pan Pacific Congress of Valuers Appraisers and Real Estate Counsellors, Kuala Lumpur, August 22, 1983





We fully realize that we are far from perfect. By the same token the critics and the other players in the drama of the national economy are not perfect either. I am going to deal with their imperfections, simply because it is easier to see the whole from the outside than from the inside.

At the Opening of the 7th Malaysian Economic Convention Kuala Lumpur, January 18, 1983





One for the album, Dr. Mahathir poses with former classmates of King Edward VII Medical College, Singapore

It is here that the diligence, drive and ingenuity of the people are most needed. Without these the resources will remain unexploited and will contribute nothing to the improvement in the quality of life for the inhabitants. With diligence, drive and ingenuity, even barren and limited land can support vast populations.

At the Official Opening of the 12th Pan Pacific Congress of Valuers Appraisers and Real Estate Counsellors, Kuala Lumpur, August 22, 1983



Always appreciative of the Arts, Dr. Mahathir posing with cultural dance group from China

Malaysia has the resources. It has the manpower. It has the basic skills. It is rich enough to buy the technology if home-grown technology is not available. Malaysia is stable, prosperous and strategically situated. Indeed the list of positive assets of Malaysia is long and impressive.

At the Seminar on Framework for Malaysia Incorporated & Privatization Toward National Productivity, Kuala Lumpur, October 10, 1983



**Look for ways
which can
increase our
knowledge
and abilities.
God willing
we will
succeed. Be
patient.**

*Islam must move with
times - UMNO general
assembly 2001
New Sunday Times
- June 22, 2001*



One word warning. An idea or know-how on the making of something does not ensure business success. To succeed, the know-how must combine with management and marketing expertise. The person with the know-how may not have the other two attributes. It is important that he be prepared to work with those who have. That way he will not only improve the chances of success should there be failure.

At the Launching of Malaysian Ventures Berhad, Selangor, July 18, 1986



Not being known in America is actually a good thing - it means that we are peaceful and stable. So I am not unduly worried about Malaysia not being famous although a lot of other Malaysians feel hurt when they are asked whether Malaysia is in China or Africa. So long as the business community knows Malaysia, that is all that really matters.

On the Dilemma of Developing Countries wishing to Industrialize, at a Luncheon jointly hosted by the Asia Society, the Far East American Business Council and the ASEAN-AMERICAN Business Council and the ASEAN-AMERICAN Trade Council New York, January 16, 1984



[Celebrating unity with the different ethnic groups in the country]

I particularly welcome the holding of this Malaysian-Arab Trade and Investment Conference because Arab nations are perhaps among the few capital-exporting countries that have not been exposed to the investment opportunities that Malaysia has to offer.

At the Malaysian-Arab Trade and Investment Conference, Kuala Lumpur, November 10, 1987





The future of multi-racial harmony and national unity in this country will still depend much on the Government's role in creating a "caring society". Enough care to protect the rights of the weak without depriving the risk takers of their earnings, has to be upheld.

At the 10th Convention of The Malaysian Economic Association, Shangri-La Hotel Kuala Lumpur, August 7, 1989

[Dr. Mahathir showing off his Identity Card]





*The most
distinguished
Prime Minister
with far
sighted vision*



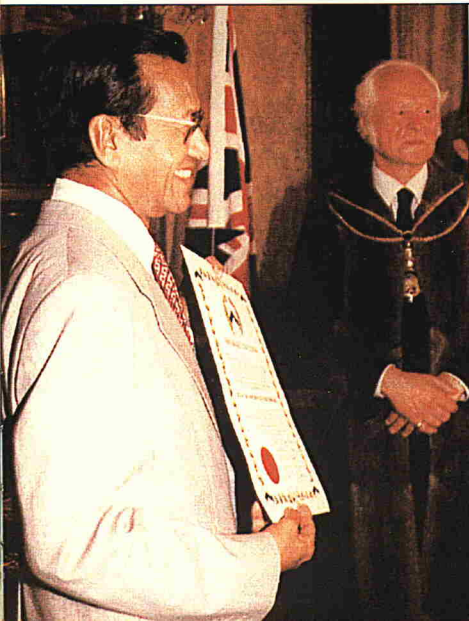
It is most cruel to use the Penans to put a human face to campaign against our timber industry merely to excite sympathy and support. The Penans are a minority in Malaysia. If we want to discuss minority problems let us discuss minority problems everywhere.

At the Inaugural Meeting of the Malaysia – US Private Sector Consultative Group at the Shangri-La Hotel, Kuala Lumpur, November 4, 1989



Dr. Mahathir's hobby – carpentry





[Dr. Mahathir's skill has won him international recognition and an award in 1989 from the Worshipful Company of Carpenters in London]



When we extract some much needed wealth from our forests, you can be assured that we do so with all due consideration for the environment. Though a developing country, we are not irresponsible.

At the Inaugural Meeting of the Malaysia - US Private Sector Consultative Group at the Shangri-La Hotel, Kuala Lumpur, November 4, 1989



The war on drugs is far from being over. We will see more tragedies before the world wakes up to the need for a truly all out effort.

At the 9th Conference of the Heads of State or Government of the Non-Aligned Movement in Belgrade, Yugoslavia on September 4 - 7, 1989



Trying out his local favourite dish, 'pasembor' during the month of Ramadhan at Pekan Rabu, Alor Setar on February 16, 1995



How much more peaceful the world would be if disputes between nations are settled in the playing fields.

At the Opening of the World Open Squash Championship at the Pan Pacific Hotel, Kuala Lumpur, October 2, 1989



There is nothing more I would like to see than a true partnership between management and workers – where management appreciates workers' point of view – where the workers understand the problems faced by management.

At The National Seminar on Productivity at Hilton Hotel, Kuala Lumpur on April 5, 1982

*Early family photo with daughter
Amarisa and son Mirzan*





And as businessmen too you will appreciate that when there is growth there will be ample opportunities for everyone. "Everyone" in the context of our New Economic Policy, including the Malaysian Chinese business community.

At the Yearly Dinner Occasion of the Joint Malaysian Chinese Chambers of Commerce and Industry at the Nirwana Ballroom Hotel Hilton, Kuala Lumpur on August 16, 1981





No country and no people can afford to import and enjoy the good life without putting in the necessary effort and investment to earn the means to pay for them.

At the Seminars on Malaysian-British Invisible Tradelinks jointly organized by the British Invisible Exports Council on Malaysia Invisible Trade, Kuala Lumpur, July 17, 1984





We agree that nothing is more beautiful than to see a full-moon shining on an attap hut with swaying coconut trees. But for the man, who at that very moment is sweating and swatting mosquitoes and trying to sleep, the beauty of the scene is lost. He would rather have a brick and mortar terrace house, electricity and piped water and other modern conveniences. And these, he will have a chance to have, if he can earn something from tourism or at least when the country is enriched by tourism.

At the Official Opening of the PATA'86 Conference, Kuala Lumpur, April 14, 1986



It is the role of a Prime Minister to handle matters in which he lacks expertise. Worse, he is often required to address experts on matters which he knows very well he has less expertise than his audience. But like it or not, he has to do so.

At the Opening of the 7th Malaysian Economic Convention Kuala Lumpur, January 18, 1983



But possession of wealth without the ability to manage wealth will not make for a permanent or stable solution to the problem of racial inequity. As the famous saying goes "A fool and his money is soon parted". Anyone who is not able to manage his wealth is soon made poor.

At the Dinner of the Harvard Club of Malaysia, Kuala Lumpur, August 22, 1990



The Government will not allow any kind of activity that may disturb the stability of this country.

At the Annual Dinner by the National Chamber of Commerce and Industry, Kuala Lumpur, December 2, 1983





What we want really is not 30% of the wealth of this country for the Bumiputeras but 30% of Malaysian managers and entrepreneurs to be highly skilled and ethical Bumiputeras. With this percentage Bumiputeras can acquire the wealth and retain it with minimal help from the Government.

At the Dinner of the Harvard Club of Malaysia, Kuala Lumpur, August 22, 1990



**Technology can be imported, adapted, improved upon
and applied to create high value-added industries.**

At the Launching of Malaysian Ventures Berhad, Selangor, July 18, 1986



**This is my experience
in Government.
I am blind to roughly
50% of what goes
on in the Government
but what I see,
I see very clearly.**

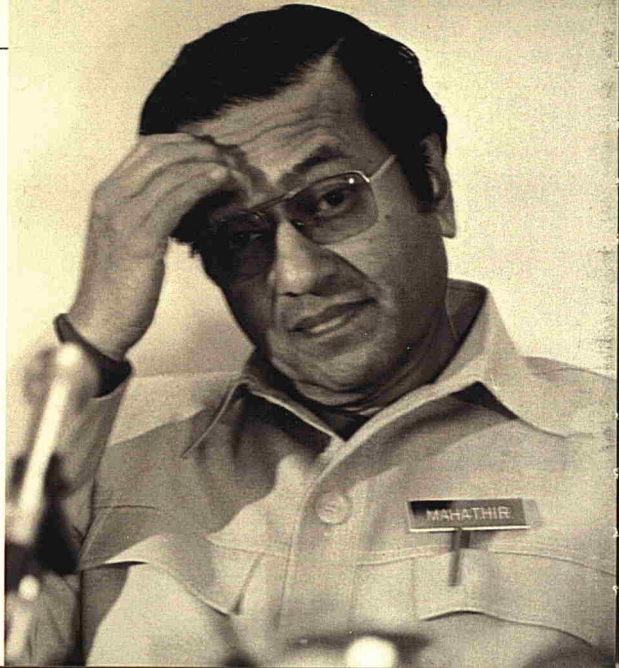
*At the Opening of the 7th Malaysian
Economic Convention, Kuala Lumpur,
January 18, 1983*





The non-Bumiputeras should not help in the corruption process and the Bumiputeras must learn to resist the corruption of easy wealth.

At the Dinner of the Harvard Club of Malaysia, Kuala Lumpur, August 22, 1990





When we had no airline everyone was free to carry our passengers and goods. Now that we have an airline, the rules of the game have been changed again and again to our disadvantage.

At the Seminars on Malaysian-British Invisible Tradelinks jointly organized by the British Invisible Exports Council on Malaysia Invisible Trade, Kuala Lumpur, July 17, 1984



For as long as knowledge of the world market is not with Malaysians, for so long will it be difficult for us to improve our trade with the world.

At the Opening of the 7th Malaysian Economic Convention Kuala Lumpur, January 18, 1983



Non-Bumiputeras should not use their Bumiputera partners as fronts, useful only in interacting with Government officials, getting licences and permits.

At the Dinner of the Harvard Club of Malaysia, Kuala Lumpur, August 22, 1990



Malaysian traders are too fond of the easy way to trade. It is not only the villagers who are prone to let the middlemen take the cream, the whole of the Malaysian trading community are prone to this.

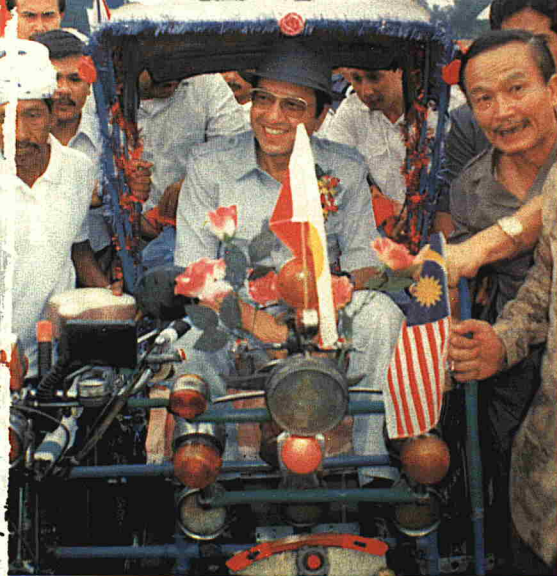
At the Opening of the 7th Malaysian Economic Convention Kuala Lumpur, January 18, 1983





**Ethics is important.
Wealth tends to corrupt,
particularly easy wealth.**

*At the Opening of the 7th Malaysian Economic
Convention Kuala Lumpur, January 18, 1983*





**We cannot do everything overnight
but the dismal failure in the
attempt to do more direct trade is
not excusable.**

*At the Opening of the 7th Malaysian Economic Convention Kuala Lumpur,
January 16, 1983*





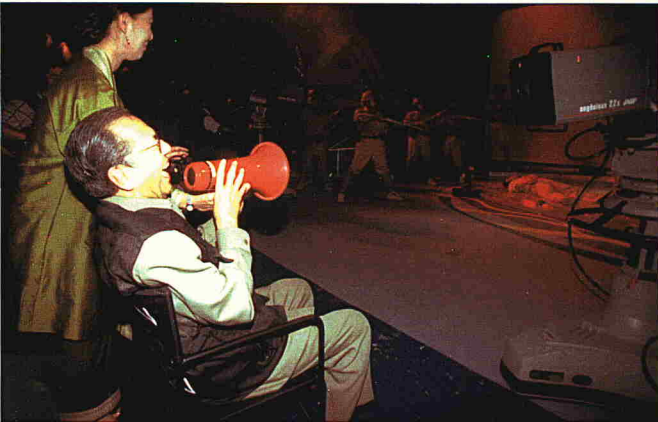
If experience is a good teacher, it is also a dangerous teacher. One can learn from mistakes but then mistakes can be as fatal for the Government as it is for the individual. A mistake by the Government may result in it being thrown out. It may never return to power after that to benefit from its “better” experience.

From the book, Malaysian System of Government, 1995, written by Dr. Mahathir Mohamad



True, everybody admits that corruption is a crime and should not be practised. Nobody will say that he regards corruption lightly and not as a terrible disease infecting a society. But when an opportunity arises to benefit by corruption, between what is said and what is done there is a yawning chasm.

From the book, The Challenge, 1986 written by Dr. Mahathir Mohamad



The media of today has become extremely adroit in the manipulation of their influence.

From the book, Malaysian System of Government, 1995, written by Dr. Mahathir Mohamad



The richer a sector of society becomes, the greater are the benefits gained by other sectors that are less fortunate. Some may say that if they too are rich, they will be just as ready to pay income tax. Therefore if everybody becomes rich the total amount from taxes will increase and the Government will be relieved of its burden of responsibility to help the poor.

From the book, The Challenge, 1986 written by Dr. Mahathir Mohamad



I am not against critics. But those who tell fibs, a lot of lies, who slant everything that they say, who use the newspapers to create an atmosphere of mistrust and tension - these are the people who should be eliminated or should not be given face... or time... by anyone.

From the book, Mahathir - Great Malaysian Hero



We in Malaysia have nothing to be ashamed of. Our democracy and our concepts of human rights are as honourable as any. Indeed in many ways we are more liberal. But in practically all these liberal democracies of the west, other languages and other religions are effectively obstructed. In one 'liberal' country, even wearing a head scarf by muslim girls in school is forbidden.

From the book, The Malaysian System of Government, 1995, written by Dr. Mahathir Mohamad



A healthy society cannot exist and continue to do so without law and order. Law and order means limits on individual freedom. Freedom is limited because one individual's freedom may effect the rights of others or the peace and security of the society itself.

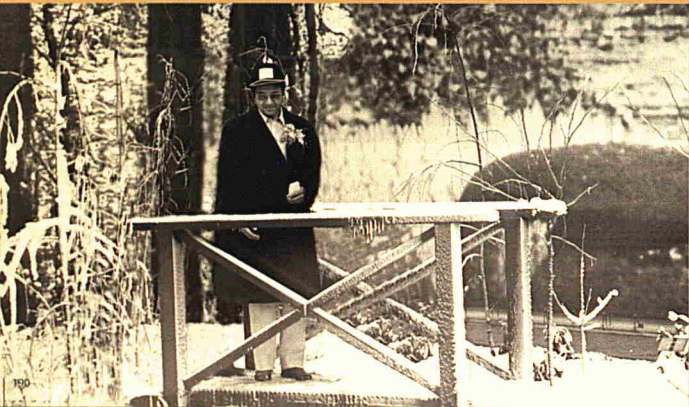
From the book, The Challenge, 1986, written by Dr. Mahathir Mohamad





Political scientists of course, like to fit me into their assumptions. They assume first and then they fit me into those assumptions, they look for evidence that I am confrontational. When you approach it in that manner, of course you are going to find I am confrontational. Along those lines then, everybody's confrontational.

From the book, Mahathir - Great Malaysian Hero





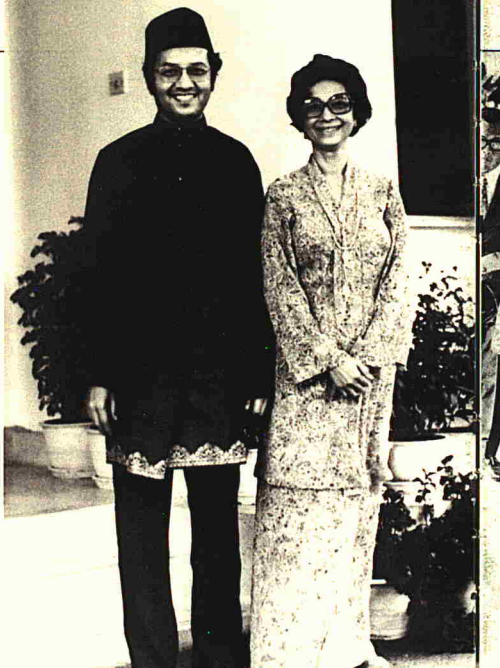
What the West does today, the East will do tomorrow and the Malays the day after. Copying is not necessarily bad. It is a way of learning. Children learn speech and norms through copying. From one generation to another, copying preserves the norma and values of a people.

From the book, The Challenge, 1986, written by Dr. Mahathir Mohamad



The rationale for privatization is extremely simple. When the Government runs a service and loses money where it should be making profits, or where it is making a profit the quantum of which is below what is expected, then by transferring to the private sector the Government immediately gains from the proceeds of the sale and from being relieved of the overheads involved in running the service.

At the Conference on Privatization in Malaysia: Opportunities and Implications Kuala Lumpur, July 14, 1988



[This 1980 picture was taken in front of Dr. Mahathir's house in Kuala Lumpur]



Vice Chancellor, Professor Mohamad Ghazali (right) with Dr. Mahathir, Chairman of Universiti Kebangsaan Council walking into the Dewan Al-Malik Faizal to address the students

Contacting importers who live in strange places, speak strange languages and conform to strange laws is too much trouble. The nett result is that apart from the loss of business associated with busy ports and the so-called invisibles, Malaysia is also not in a position to diversify exports – particularly manufactured goods and, of course, no one knows Malaysia. Despite the Malaysian Ringgit being one of the strongest currencies, it is not as well-known as the Singapore Dollar.

At the Opening of the 7th Malaysian Economic Convention Kuala Lumpur, January 18, 1983



[*Dr. Mahathir with Malaysian
journalists*]



By any measure Malaysia has done very well. The Government would like to claim that we are the sole cause of the remarkable economic recovery and performance. But we would like to admit though, that Government policies and directions alone would not achieve results. It would be like clapping with one hand.

At the Annual Dinner of Financial Institutions, Kuala Lumpur, September 7, 1990



The Government has already established the institutional framework and created the necessary environment for the private sector to show its creativity and to take the lead in industrial investments.

At the Launching of Malaysian Ventures Berhad, Selangor, July 18, 1966

[*Trying out the 'sompoton', a traditional musical windpipe from Sabah.*]





Dr. Mahathir held an open house Hari Raya party just for children in 1985 where he and Dr. Siti Hasmah made sure their visitors had an enjoyable day

In 1984, 300 million people travelled worldwide. The cost of travel has gone down tremendously. The rise in fuel costs spawned a new generation of fuel-efficient aircraft which will now benefit further from the fall in fuel prices. The chances are that even greater growth will be seen in the travel industry in the near future.

At the Official Opening of the PATA'86 Conference, Kuala Lumpur, April 14, 1986

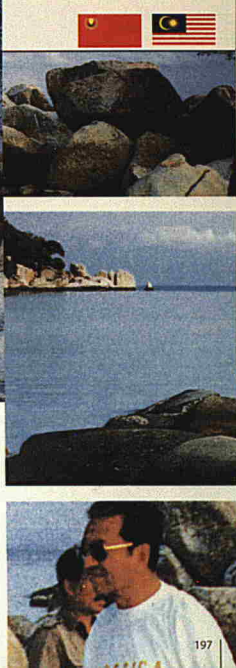


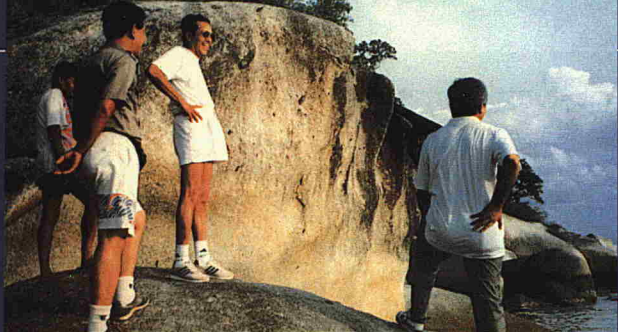


*Walking along the beach of Pulau Perhentian
in Terengganu on July 16, 1992*

The decision to cooperate politically not only marked the maturity of the early ASEAN leaders but quite definitely laid the foundation for economic development of the members.

At the Opening of the First ASEAN Economic Congress, Kuala Lumpur, March 13, 1987





*Taking a break,
Looking out to the
South China Sea*

There is no shortage of 'entrepreneurs' in this country. However, it is the disciplined entrepreneurs with innovative ideas that we are short of. Often entrepreneurs start small and fail, not because they do not try enough or work hard, but because they do not receive the support they need. Many have excellent ideas but they too fail because they do not have the financial resources. This is not to imply that bankers should not be prudent, as indeed they must be as custodian of depositors' funds. But they should not be afraid to allocate a small portion of their resources to invest in new businesses.

At the Launching of Malaysian Ventures Berhad, Selangor, July 18, 1986



*A down to earth leader...
Dr. Mahathir prefers simple
traditional attire*

If today we are oppressed, given to plotting and fighting among ourselves, it is not because Islam is in the way but it is because we are so fond of making interpretations and devising methods which only obstruct and weaken us.

At the Opening of Seminar Developing A System of Islamic Financial Instruments Kuala Lumpur, April 28, 1986



For Malaysia which is faced with all kinds of restrictions to the export of manufactured goods, there is no choice but to exploit natural wealth like timber. In any case the land has to be cleared in order to grow rubber or palm-oil or mine tin. These are only things that we can sell.

At the Official Opening of the 12th Pan Pacific Congress of Valuers Appraisers and Real Estate Counsellors Kuala Lumpur, August 22, 1983.



The world will not pay us to preserve the forests. And so a choice has to be made-deforest and develop economically or remain poor so that the rich can glorify in the beauty of the Malaysian rain forest with their majestic trees.

At the Official Opening of the 12th Pan Pacific Congress of Valuers Appraisers and Real Estate Counsellors Kuala Lumpur, August 22, 1983





Muslims and Muslim countries cannot live in splendid isolation. Like it or not we are a part of the world system.

At the Opening of the Seminar Developing A System of Islamic Financial Instruments Kuala Lumpur, April 28, 1986





Dr. Mahathir in a light discussion with Megawati Sukarno, President of Indonesia

I was told that in the past, many venture capital companies in the US failed because they were greedy, impatient, lacked the necessary commitment or did not possess the entrepreneurial spirit to carry out projects successfully. In setting up your venture capital company, let us learn from others so that we can minimize these risks in the future.

At the Launching of Malaysian Ventures Berhad, Selangor, July 18, 1986



To all Malaysians, my message is simple. If we want to continue buying imported goods and services, sustain it by exporting more-not just of goods but services as well.

At the Seminar on Malaysian-British Invisible Tradelinks jointly organized by the British Invisible Exports Council on Malaysia Invisible Trade, Kuala Lumpur, July 17, 1984



If we wish to continue travelling overseas year in year out, we need to attract more non-Malaysians to visit our scenic beaches and our National Parks, taste our variety of foods and enjoy our cultural diversity.

At the Seminars on Malaysian-British Invisible Tradelinks jointly organized by the British Invisible Exports Council on Malaysia Invisible Trade, Kuala Lumpur, July 17, 1984





The reason why Malaysian traders do not make their presence felt in other countries is because they dislike dealing with strangers in a strange environment. At home, no matter how difficult things are, they feel comfortable because they are dealing with familiar things.

At the Annual Dinner by the National Chamber of Commerce and Industry Kuala Lumpur, December 2, 1983





If the business community in Malaysia is not willing to face the discomforts of the unfamiliar, then Malaysia is not likely to overcome her problem of balancing the service accounts.

At the Annual Dinner by the National Chamber of Commerce and Industry Kuala Lumpur, December 2, 1983



The Bumiputeras for their part must learn that there is no easy way of getting rich quick. If you do not earn your money, it is not going to stay long with you. And restructuring is not intended to be a transient thing. It must be something durable.

At the Dinner of the Harvard Club of Malaysia, Kuala Lumpur, August 22, 1990





Knowing each other and the different countries is important for, then, we will have a better perspective when we read of some happenings in a particular country, and other people being just as human as ourselves that has made us prejudiced and suspicious and biased when thinking of other people and countries. This better perspective cannot but make us better judges of the frailties of fellow men and accommodate them.

At the Official Opening of the PATA'86 Conference, Kuala Lumpur, April 14, 1986



You can be assured that the Government will provide the necessary support to the genuine entrepreneurs who are committed to the country's industrialization programme. We want businesses to prosper so that we all can share that prosperity.

*At the Launching of Malaysian Ventures Berhad,
Selangor, July 18, 1986*





Once invested there is no way the OPEC countries can get back their money. Instead the OPEC countries must now ensure the economic success of the rich countries if they want investment to yield a return. Thus OPEC has not really been able to change the world economic pattern.

At the Opening of the 7th Malaysian Economic Convention Kuala Lumpur, January 18, 1983



We are not in a hurry. We want the Bumiputera share to be lasting and to grow on its own accord, even when no more help is given by the Government. It is a tall order. But we think we can do it without too much disruption.

At the Opening of the 7th Malaysian Economic Convention Kuala Lumpur, January 18, 1981



It is time that Malaysians change their attitude and in sharing their know-how, distribute and lesson their risks. Of course, some safeguards must be built in order to ensure that the know-how is not completely lost.

At the Launching of Malaysian Ventures Berhad, Selangor, July 18, 1986



For my part, when talking to economists on economics, I like to imagine that really the economists are not all that bright. They are the people who like to talk of averages. Consequently if you listen to them you are likely to drown in a river which has an average depth of 2 feet. Or to extrapolate, I have a Chinese son because I have five children and according to average figures every fourth child born is a Chinese.

At the Opening of the 7th Malaysian Economic Convention Kuala Lumpur, January 18, 1983



The recession can be regarded as an opportunity for us to toughen ourselves and to be more productive. The recession has enabled our drive for higher productivity to be off to a good start. More Malaysians, if not all of them, are cultivating the spirit of hardwork diligence.

At the Annual Dinner by the National Chamber of Commerce and Industry Kuala Lumpur, December 2, 1983



A necessary ingredient of the tourist promotion programme is the expansion of the flight frequency and connections between Malaysia and the rest of the world. It is therefore of the highest priority that our national air carrier, the Malaysian Airline System, is allowed to mount regular services to major destinations of the world, including London, Tokyo, Sydney and both coasts of the United States.

At the Seminars on Malaysian-British Invisible Tradelinks jointly organized by the British Invisible Exports Council on Malaysia Invisible Trade, Kuala Lumpur, July 17, 1984



In Malaysia, the people are used to blaming the systems and regulations for whatever hardship they encounter. To me it is the quality of those manning these systems that determines the results.

*At the Annual Dinner by the National Chamber Commerce and Industry
Kuala Lumpur, December 2, 1983*



They are businessmen, they have not come to Malaysia to colonize us. We should be good to them. But to those who come with guns and cannons, we cannot be good to them.

Prime Minister: Islam must move with times-UMNO general assembly 2003. New Sunday Times - June 22, 2003





Foreign and local companies are able to set up new businesses with less formality. Protection is minimal even when clear evidence of dumping can be demonstrated.

At the Opening of the 7th Malaysian Economic Convention Kuala Lumpur, January 18, 1983



Today OPEC is wrecked by all kinds of internal conflicts, resulting in both a loss of wealth and loss of initiative. In the meantime the North has learnt to live with alternative energy.

At the Annual Dinner by the National Chamber of Commerce and Industry Kuala Lumpur, December 22, 1983



Continue criticizing, but think whether the criticisms are constructive or otherwise, because it can be used by the opposition to attack us. Let us not give others weapons to stab us back.

*Closing speech at the UMNO General Assembly 2003.
New Sunday Times - June 22, 2003*



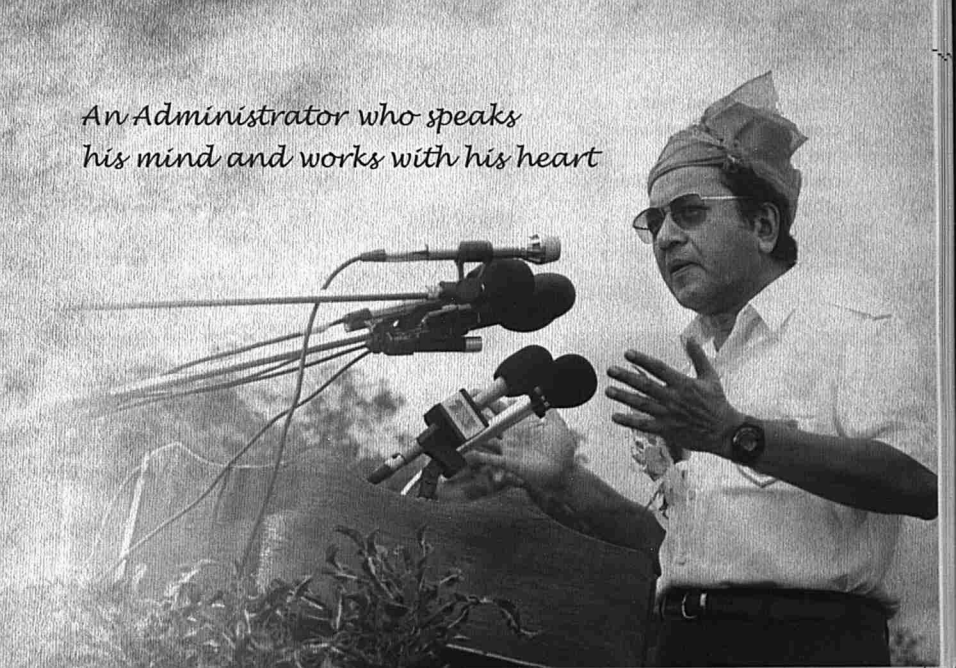


We will not force the pace but the non-Bumiputeras and the foreign investors will be doing themselves a good turn by helping the Bumiputeras achieve their goals early. The sooner we achieve our goals, the sooner will the need for special treatment cease.

At the Dinner of the Harvard Club of Malaysia, Kuala Lumpur, August 22, 1990



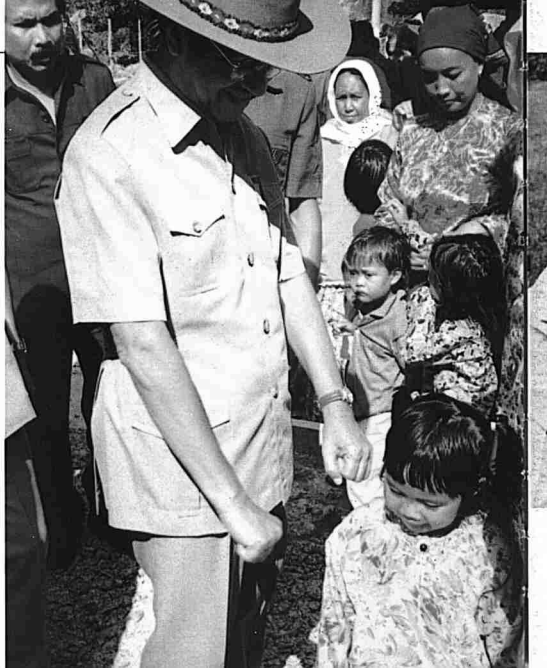
*An Administrator who speaks
his mind and works with his heart*

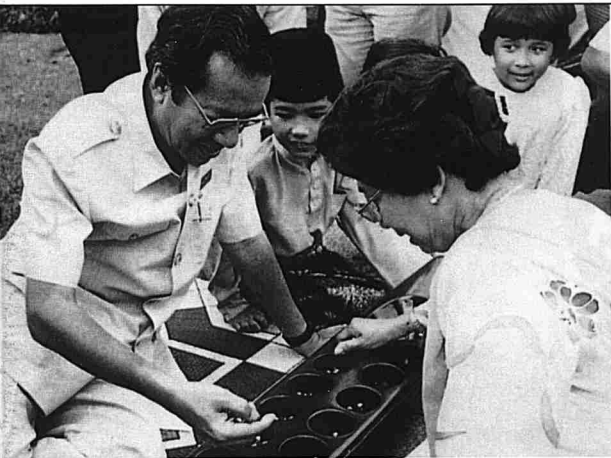




China has shown that a country can become wealthy and strong without conquering and colonizing other countries.

At the 7th World Chinese Entrepreneurs Convention, Sunway Lagoon Resort, Petaling Jaya, July 28, 2003





**Malaysia' prosperity
has benefited most
of her partners.**

*At the Inaugural International Dialogue
on Smart Partnerships, Sheraton Hotel,
Langkawi, Kedah, July 26, 1995*



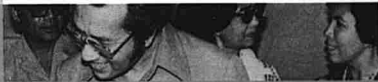


Beggar thy neighbour is never a good policy. And today all the countries of the world are neighbours. By impoverishing neighbours, a price will have to be paid, including by the country which follows this policy.

At the Inaugural International Dialogue on Smart Partnerships, Sheraton Hotel, Langkawi, Kedah, July 26, 1995



Well known for his love of children, Dr. Mahathir seen here with a young visitor during the open house ceremony celebrating his appointment as Prime Minister



The world today is dividing itself up into blocs with the objective of gaining for one at the expense of the other. Only Asia has no trade bloc.

At the Inaugural International Dialogue on Smart Partnerships. Sheraton Hotel, Langkawi, Kedah, July 26, 1995



A family, photo taken on April 4, 1971 standing from left is Marina, Dr. Siti Hasmah, Dr. Mahathir and Melinda. Seated from left is Mokhzami, Mirzan and Mukhriz

Malaysia is fully committed towards close economic, political and cultural relations with South Africa. We believe in helping to prosper our partners for mutual economic benefits.

At the Joint Business Meeting, Sun City, South Africa, August 22, 1995





Malaysia actively promotes a caring society at home and we want to be same abroad.

At the Business Community Meeting, Cape Town, South Africa, August 24, 1995





We have common goals and common aspirations to become a fully developed and industrialized nation by the year 2020. Anything can happen in 25 years to derail us, but we are going to try very hard.

At The 4th Asia-Pacific Management Consultants Conference, Istana Hotel, Kuala Lumpur, August 28, 1995



One of the reasons for the Look East Policy is to learn the management methods of the successful countries of the East. But it would be shortsighted to disregard the West. There are positive aspects in the West and the East, and Malaysia wishes to combine the two.

At the 4th Asia-Pacific Management Consultants Conference, Istana Hotel, Kuala Lumpur, August 28, 1995

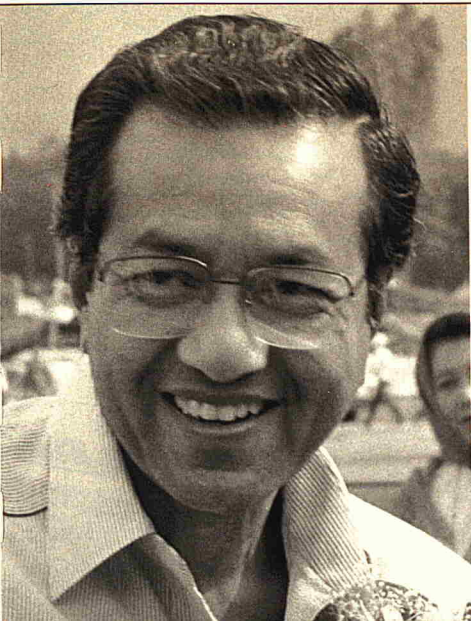
During a get-together dinner, with former classmates of King Edward VII Medical College Singapore in December 22, 1994, Dr. Mahathir is seen taking part in a bamboo dance at the dining hall of Mt. Kinabalu Park, Sabah



If you consider Malaysia's development a worthy model, we think the Malaysian private sector can do the same for your country.

At the Lunch in Honour of His Majesty Norodom Sihanouk Varman, King of Cambodia. Carcosa Seri Negara, Kuala Lumpur, September 6, 1995





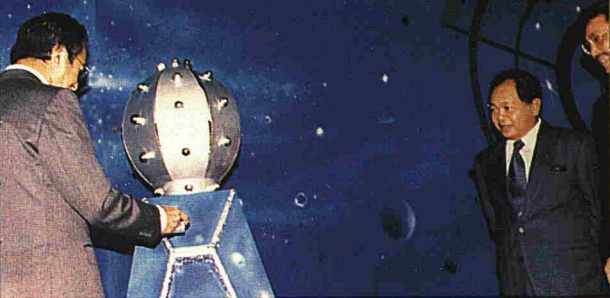
I am confident that women entrepreneurs who are positive in their work approach, mindset and outlook will be successful in finding a suitable niche for themselves in the global market.

At the Launching of the 43rd Les Femmes Chefs D'Enterprises Mondiales (FCEM) Congress. Istana Hotel, Kuala Lumpur, September 7, 1995

Experience has demonstrated how the acquisition of knowledge and skills can be achieved through collaborative ventures. In fact, in just 10 short years, the Malaysian automotive industry has advanced.

At the Signing of Agreement between Usahasama Proton-DRB Sdn Bhd, Perusahaan Otomobil Nasional Sdn Bhd and Automobiles Citroen, Hilton Hotel, Kuala Lumpur, September 12, 1995





The Multimedia Super Corridor – is truly a world-first – the careful creation of an area with the infrastructure, laws, policies, and practices that will enable companies to explore the Information Age without any of the usual constraints that frustrate them.

At the Luncheon attended by Beverly Hills Entertainment and Community Leaders, Beverly Hills Hotel, Los Angeles, January 14, 1997





[Visiting the Petronas Tower in Bahrain]

Through computers the dead may act once more, making actual acting by actors quite unnecessary. On the other hand old actors may now hold new copyrights over their images which can now act and speak independently. But through it all creativity not only remains a need but will actually be a more valuable asset.

At the Luncheon attended by Beverly Hills Entertainment and Community Leaders. Beverly Hills Hotel, Los Angeles, January 14, 1997

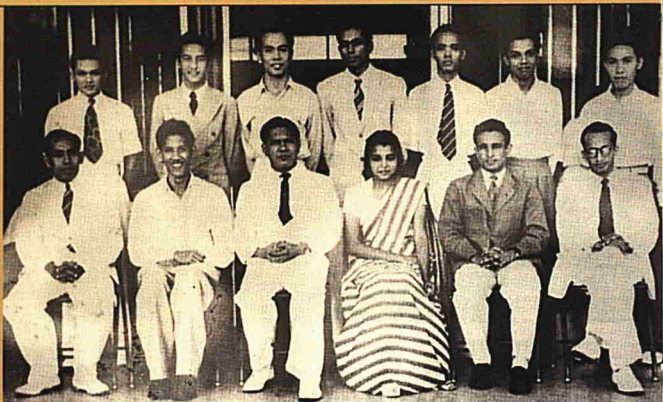


Once you have decided to do business in Malaysia, your interest and welfare becomes the concern of the Government. If you do well, we would be happy; if you do not, we would like to know whether we can do anything to help.

At The Malaysian Economy and Capital Market, London, United Kingdom, September 26, 1995



*With friends of University Malaya
in Singapore. Standing from left,
Tun Hamid, Dr. Mahathir, Ali
Ahmad, Dr. Arasu, Dr. Osman Din,
Tan Sri Murad and Dr. Ahmad
Adnan. Seated from left, Dr.
Ahmad, Saad Marzuki, Dato' Abu
Bakar, Mrs Paniker, Dr. R.G. Pillay
and Dr. R.P. Pillay*



**We, in Malaysia, accept that economic
development should not be at the expense
of other groups or the future generations.**

At the 50th Session of the United Nations General Assembly, New York, September 29, 1995



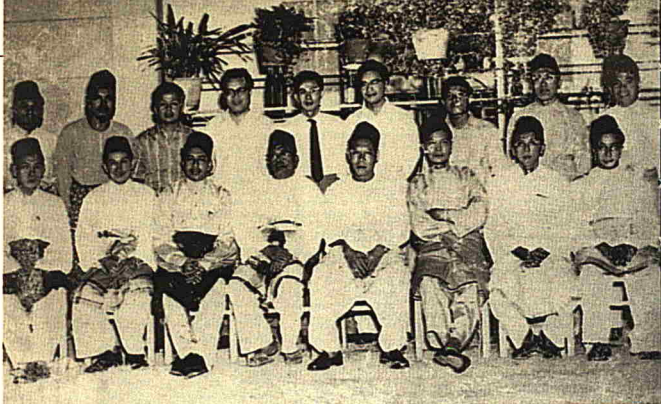
Dr. Mahathir's first teacher, Cikgu Omar B. Muhammad who taught Dr. Mahathir for 2 years from 1932 at Sekolah Melayu Seberang Perak (Seberang Perak Malay School)

There are times when tough decisions have to be made. This is what leadership is all about.

At The State Luncheon Hosted by His Excellency President Alberto Fujimori, President of the Republic of Peru, Lima, Peru, October 13, 1995



Dr. Mahathir was one of the
Pekan Rabu committee
members



Now the computer network created for the spread of knowledge and information has become polluted by the irresponsible dissemination of filth through them. Someone is making money from this filth. The world community must find a way to keep out such filth and to provide for legal action to be taken against them by aggrieved countries even when they broadcast from outside their borders.

At the 50th Session of the United Nations General Assembly, New York, September 29, 1995



**In Malaysia
things that
need to be
done will be
done quickly
unobstructed
by corruption.**

*At the Los Angeles Conference
for Investors on MSC, UCLA,
Los Angeles, January 14, 1997*



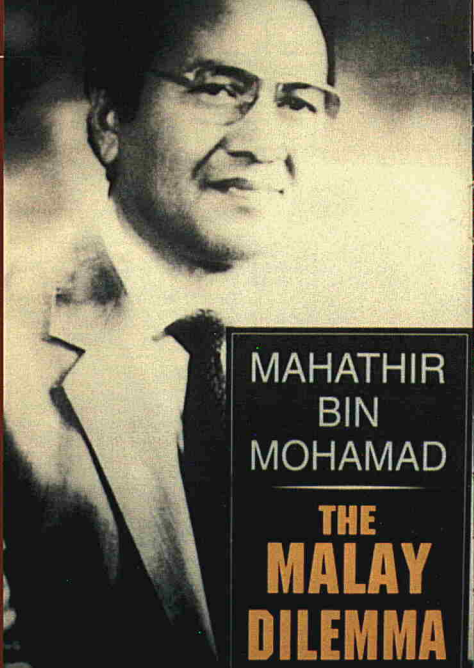
Dilema Melayu

MAHATHIR
BIN
MOHAMAD

Dr. Mahathir with his book published in 1970 that caused controversy and was banned. The ban was lifted when he became the Prime Minister in 1981

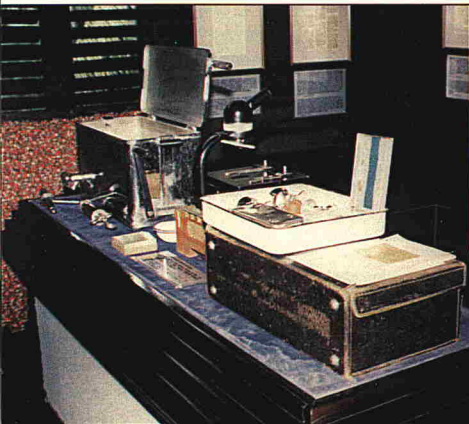
Frankly, we are highly committed to making the MSC a success and we have a track record of meeting our commitments. We are a pragmatic Government which has consistently proven our critics wrong even when we adopt unconventional policies and strategies.

At the Los Angeles Conference for Investors on MSC, UCLA, Los Angeles, January 14, 1997



MAHATHIR
BIN
MOHAMAD

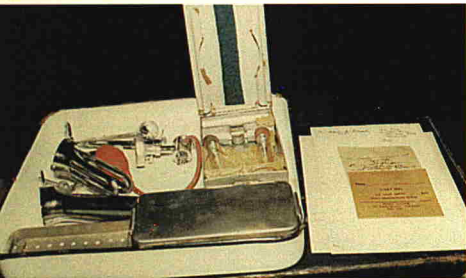
THE
MALAY
DILEMMA



*[Dr. Mahathir's medical equipment
at MAHA Klinik, when he first
opened his clinic]*

**This is our faith and our creed in Malaysia. We do not ask to be complimented
or to be condemned by anyone on this earth.**

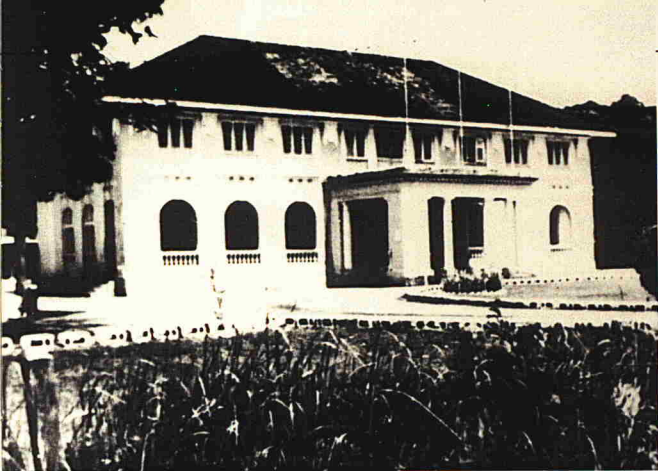
At the Conferment of the King Faisal International Prize, Riyadh, Saudi Arabia, March 22, 1997



**No one has a monopoly of
wisdom, not the Asians, not the
Europeans.**

*At The Future of Asia and the Role of Japan: Challenges of the 21st Century
to Youth, Waseda University, Tokyo, Japan, March 27, 1997*

[*Dr. Mahathir's medical equipment*]



[*Alor Setar General Hospital
where Dr. Mahathir worked
as a Medical Officer for
several years before he
resigned in 1957*]

**The youth of the 21st century must fully understand that the world is round.
No country is truly East or West except relative to each other.**

At The Future of Asia and the Role of Japan : Challenges of the 21st Century to Youth, Waseda University, Tokyo, Japan, March 27, 1997



The challenge for the youths of the 21st Century is how to adjust to this century of the world while retaining some of the diversity of race and creed which will make the world continue to be interesting.

At The Future of Asia and the Role of Japan : Challenges of the 21st Century to Youth, Waseda University, Tokyo, Japan, March 27, 1997

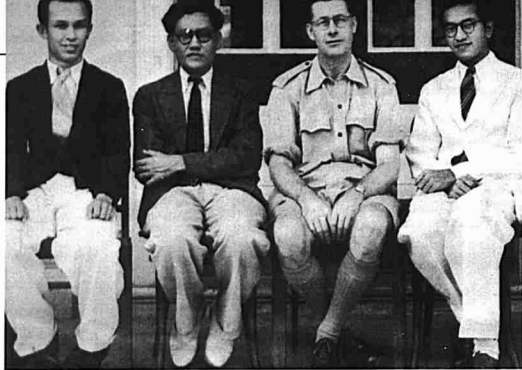


[Dr. Mahathir's elder brother Mashahor Bin Mohamad]



Cynicism is natural, Realism is absolutely essential. But I do believe that a new world is ready to be built. If we can cherish the vision for a better world, for a truly new world order; if we can find the will, if we can summon the strength, if we can persist the tenacity, the 21st century could be mankind's greatest century. There truly is a chance for a new beginning in the new millennium.

At the 5th Gulf Economic Forum Annual Conference, Le Royal Meridien, Bahrain, April 8, 1997



Dr. Mahathir was a committee member of the Literary & Debating Society in 1946.

We all accomplished what we have accomplish according to the “Sinatra Principle”. We all did it our way. But more than that : we also all did it the old fashioned way, without mystery of magic, but with a great deal of toil, tears and sweat. Malaysians (majority of whom are Muslims) work very hard.

In 1994, the Forum Annual Conference, Le Royal Meridien, Bahrain, April 8, 1997



*In school he was part
of the rugby team
representing Sultan
Abdul Hamid College*

When we stop worrying about the future, that is the time to start worrying.

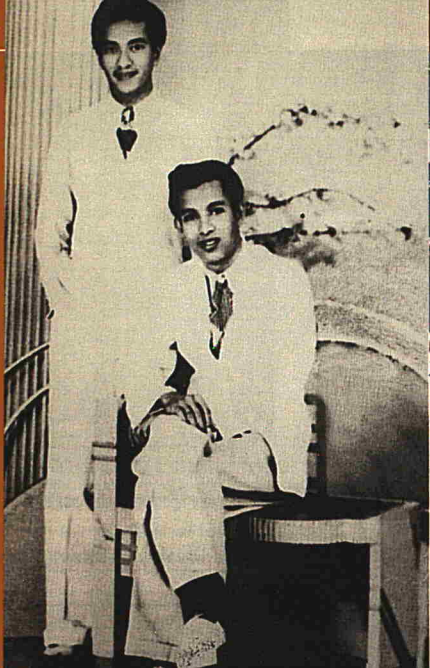
At the 5th Gulf Economic Forum Annual Conference, Le Royal Meridien, Bahrain, April 8, 1997



Arrogance is never justified. It is always dangerous. Humility is always necessary. It is always a useful companion in our journey through life. But having climbed the equivalent of Mount Everest, East Asians might be excused for thinking that all the other mountains look like hills, and the hills like sand dunes. All can be scaled, if, God willing, we hold firmly to the secrets of the past and adjust rapidly to the demands of the future.

At The 5th Gulf Economic Forum Annual Conference, Le Royal Meridien, Bahrain, April 8, 1997

[A studio photo with close friend Tun Syed Ahmad Shahabudin (seated)]





[At the construction site of Petronas Twin Towers]

As long as we can agree to disagree and leave the meeting rooms as friends, there is no limit to the things we can discuss when these two societies meet.

At The Joint Meeting of the Malaysia - British Society and British - Malaysia Society, PWTC, Kuala Lumpur, April 11, 1997





It is a fact that Malaysia is predominantly a Muslim country. Our official religion is Islam as enshrined in our Constitution. But the Islamic tenets command us to be tolerant towards other religious groups. The Quran says clearly "To you your faith and to us (Muslim) our faith".

At the Malaysian Churches 50th Annual Celebration, PWTC, Kuala Lumpur, April 25, 1997



A business-friendly Government has been able to attract investors, foreign and local to use the country as a manufacturing base and 'profit centre'. This policy is helped by the fact that Malaysia is one of the most stable countries, politically.

At the Langkawi International Motor Show 1995, Langkawi, Kedah, October 28, 1995



Dr. Mahathir is all smiles as he shakes hands with staff of the General Hospital in Kuala Lumpur, before leaving the hospital after a successful coronary bypass operation in 1989



As for Malaysia, I am reminded of the fact that when we were born as an independent country in 1957, most in the Western world saw us as a prime candidate for the dustbin of history. Today, one generation later, Malaysia has a standard of living higher than any country in the American hemisphere - higher than any country in South, Central or North America - with the exception only of the United States and Canada. But in Asia we are only behind Japan, Hong Kong and Taiwan. Not bad for a primary candidate for the dustbin of history. Not bad for a country which so many 'knew' had no future.

At the 1996 New Asia Forum, Istana Hotel, Kuala Lumpur, January 11, 1996

*A caring and patient leader who
makes everyone at ease, from
the young to the old*





For Malays, whether or not they practise Islamic teachings, eating pork is the most difficult thing to do. Thus they were not prepared to take up the communist challenge and rejected communism. So long as the communists insisted on this stringent test and on outright renunciation of faith in God, it was difficult for the Malays to accept communism.

*From the book entitled **The Challenge** written by Dr. Mahathir Mohamad published in 1986 by Pelanduk Publication*

[Showing good example, Dr. Mahathir washing his own lunch meal tray at the Nation Building Camp in Langkawi on December 22, 1995]





[Receiving a call on his mobile at the Putra
World Trade Centre in April 25, 1995]

The problem with trends in human society is that once a momentum is achieved it cannot be easily stopped. And so what began with the legitimate and fair has deteriorated into a swing towards anarchy.

From the book entitled The Malaysian System of Government 1995 written by Dr. Mahathir Mohamad



[Taking a breather... on a boat]

Quite a number believe that when an industry is nationalized, it becomes the property of the workers and they will get the wealth formerly enjoyed by the foreign employers.

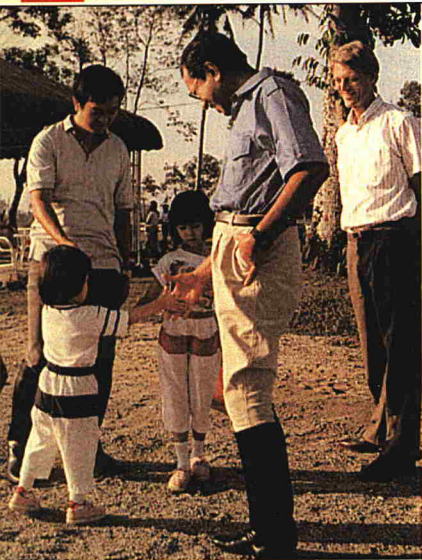
From the book entitled The Challenge written by Dr. Mahatir Mohamad published in 1986 by Pelanluk Publication



It is alright for the people to criticize or even attack the Government on whatever issues but violent attempts to topple the Government will not be permitted in Malaysia. If the Government is unpopular or oppressive, the election process can be used to unseat it.

From the book entitled The Malaysian System of Government 1995 written by Dr. Mahathir Mohamad

[*One of Dr. Mahathir favourite hobby is horse riding and Dr. Siti Hasmah herself is a keen rider*]

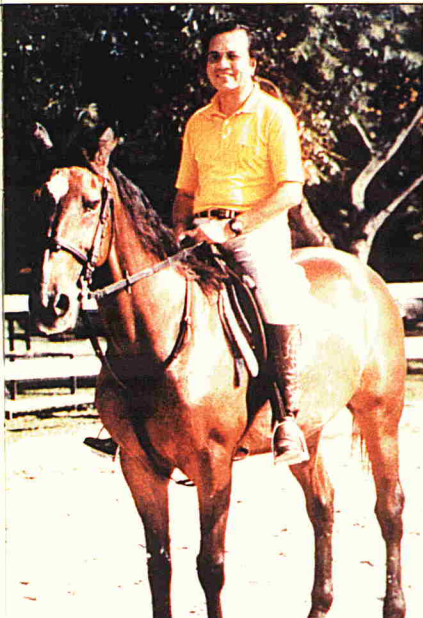


Dr. Mahathir has a soft spot for children. Seen here young admirers shaking hands with him after his Sunday morning ride at the Equestrian Centre in Kuala Lumpur



To improve, the important thing is not to exhibit polemical skills but to accept what is acceptable and put it into practice.

From the book entitled The Challenge written by Dr. Mahathir Mohamad published in 1986 by Pelanduk Publication



Malaysia not only puts the welfare of the majority above that of individual freedom, but it also believes in the institutions of the family, of marriage and of conservative moral values.

From the book entitled The Malaysian System of Government 1995 written by Dr. Mahathir Mohamad





Lack of vigilance may lead to Islam being influenced by western philosophy and ending up no longer Islam. This will bring the downfall of Islam.

From the book entitled The Challenge written by Dr. Mahathir Mohamad published in 1986 by Pelanduk Publication



A family photo in 1977. Standing from left, Melinda, Mokhzani, Mirzan, Marina and Mukhriz. Seated from left Dr. Mahathir and Dr. Siti Hasmah



[Dr. Mahathir's children. Standing from left, Mukhriz, Mirzan and Mokhzani. Sitting from left, Marina and Melinda]



In Malaysia we do not intend to allow people to seize power through manipulation of the democratic process. There is a good chance that such people do not care for democracy. That is why we have never allowed the Communist Party of Malaya to participate in democratic elections.

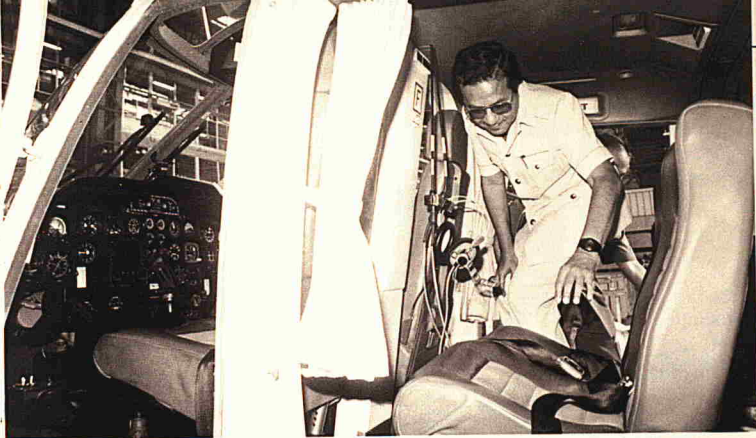
From the book entitled The Malaysian System of Government 1995 written by Dr. Mahathir Mohamad



A healthy person who does not make use of opportunities to work shows ingratitude for his health.

From the book entitled The Challenge, written by Dr. Mahathir Mohamad, published in 1986 by Pelanduk Publication

After appearing on RTM's (Radio Television Malaysia), talk show at Angkasapuri KL, Dr. Mahathir was seen here having his make-up removed



Strictly speaking, a “good” government should get the support of the media. But unfortunately this is not always so.

From the book entitled The Malaysian System of Government 1995 written by Dr. Mahathir Mohamad





If individual members of a human society are totally unrestrained in their behaviour the society would be chaotic and would break-up. Even the most primitive human societies have codes of behaviour.

From the book entitled The Challenge, written by Dr. Mahathir Mohamad, published in 1986 by Pelanduk Publication





First and foremost, ASEAN must take a common stand to prevent outside powers from dividing the Asian countries of the Pacific.

At the 5th Meeting of the ASEAN Heads of Government, Bangkok, December 14, 1995





**Are we really sure that there
will be a place for us in
heaven when we neglect
other unfortunate brothers.**

*At the 10th Session of the OIC Coordination Committee of joint
Islamic Action in the Field of Da'wah (preach), Kuala Lumpur,
January 12, 1996*





Malaysia does not plan to be developed only in the economic sense. We believe that it must be a nation that is developed socially, spiritually, psychologically and culturally. This too means that we are working towards the goal of being united and cohesive nation practising social justice and political stability while upholding the principles of caring for one another.

At the Luncheon Hosted by His Excellency Dr. Julio Maria Sanguinetti, President of Oriental Republic of Uruguay, Colonial, Uruguay, November 4, 1995



[Dr. Mahathir receiving a hug from elder sister Pn. Rafeah (Mak Teh) and looking on is his other sister Pn. Habsah (Mak Bee)]

For the Asia Pacific environment, however, I feel ASEAN has, not only the duty but also the right and the necessary clout to shape a regional order which we can truly call our own. It may require us to draw upon all of ASEAN's ingenuity to do it. But do it we must.

At the 5th Meeting of the ASEAN Heads of Government, Bangkok, December 14, 1995





There are some who think that the dynamism of East Asia will be short-lived. Many, however, predict that East Asia will continue to grow at a rapid pace even if growth slackens as its economies begin to mature one after another. I am one of these many optimists.

At the Second Pacific Dialogue, Hotel Istana, Kuala Lumpur, January 8, 1996



If East Asians have been good at anything, we have been good at confronting problems, facing challenges and surmounting obstacles.

At The 1996 New Asia Forum, Istana Hotel, Kuala Lumpur, January 11, 1996.



When we arm ourselves, it should only be for legitimate defence and law enforcement and even then to the minimum required for effective deterrence.

At The Second Pacific Dialogue, Hotel Istana, Kuala Lumpur, January 8, 1996



*Trying out a native Sarawak headgear.
Dr. Mahathir with Dr. Siti Hasmah in Bakun,
Sarawak, December 19, 1994*

Malaysia is striving to become a fully developed nation. We therefore look forward to the next millennium, in particular the year 2020 to achieve this aim. Our progress shall be balanced; be it in education, industry or new technology and shall be guided by our beliefs, moral values and traditions.

At The XI Asian Pacific Federation Congress of International College of Surgeons, Shangri-La Hotel, Kuala Lumpur, January 10, 1996



Reliance on
foreign aid
brings the
country to its
knees with a
begging bowl
in the hand.

*At The 1996 National Economic
Forum, Hotel Nikko, Kuala
Lumpur, January 11, 1996*



Indeed Malaysian educational institutions should be designed to attract as many foreign students as possible so that we will earn foreign currency even as we reduce the expenditure on our students going abroad.

At The 1996 National Economic Forum, Hotel Nikko, Kuala Lumpur, January 11, 1996



Still Malaysians from all races are a tolerant lot. They will forgive mistakes made by leaders from outside their own ethnic groups. They may not be so forgiving if leaders from their own ethnic or cultural group make the same mistakes.

At The Harvard Club Dinner, Crown Princess Hotel, Kuala Lumpur, 1996



Whether a nation succeeds or fails or remains mediocre depends very much on the quality of leadership the nation generates.

At The Harvard Club Dinner, Crown Princess Hotel, Kuala Lumpur, 1996





But if we always do what is right and avoid what is wrong, surely the non-believers too will respect our faith and ourselves. Is it wrong to have Islam and the Muslims respected even by the non-Muslims?

At the 10th Session of the OIC Coordination Committee of joint Islamic Action in the Field of Da'wah, Pan Pacific Hotel, Kuala Lumpur, January 12, 1996



The earth is a precious place. Let us preserve it with all our strength, all our might and all our hearts for ourselves, for our children and for our future.

At The Launching of the Crystal Rainforest Awareness Week, PWTC, Kuala Lumpur, March 30, 1996



If Malaysia does not produce its own cars, imagine the drain on foreign exchange as it is forced to buy either imported cars or cars produced locally by the powerful technologically advanced, cash-rich Japanese and Western countries. The deficit in the balance of payment would be horrendous.

At The Asia Business Leaders : The Bangkok Dialogue Shaping a Better World : Asia and Europe As Equal Partners, Bangkok, Thailand, March 3, 1996

A large banner for the 7th ASEAN Summit 2001. The text '7th ASEAN SUMMIT' is at the top in large gold letters, followed by '2001' in a similar font. Below that, 'Bandar Seri Begawan' and 'BRUNEI DARUSSALAM' are written in gold. The background features a stylized map of Southeast Asia with a blue and white pattern. In the top left corner, there are small flags of Malaysia and Brunei. In the top right corner, there is the ASEAN logo (a red circle with a yellow emblem) and the word 'asea' in a red circle. On the left side, there is a small black box with the text 'ASEAN SUMMIT' and 'Bandar Seri Begawan 2001' in white.

7th ASEAN SUMMIT
2001
Bandar Seri Begawan
BRUNEI DARUSSALAM



Let there be no Boston Tea Party. Let there be full or meaningful representation. Let there be democracy in the management of world trade. Let us remember that poor nations and poor regions help no one, not the prosperous nor the impoverished. Prosper thy neighbours and thou shall prosper thyself.

At The Asia Business Leaders : The Bangkok Dialogue Shaping a Better World : Asia and Europe As Equal Partners, Bangkok, Thailand, March 3, 1996



The Renaissance of Asia has actually been going on unnoticed. It is time that we make ourselves aware of it. We should come together, not to confront others, not to form a trade bloc, not to be obstreperous and arrogant. As much as we should not be apologetic, we should bear no grudges.

At The 1996 New Asia Forum, Istana Hotel, Kuala Lumpur, January 11, 1996

In the cockpit of the F-16, "Savasan Sahin" jet fighter at the manufacturing and assembly plant in Ankara, Turkey, Turkey Aerospace Industries on September 28, 1994



**We must only
assert our
democratic rights,
as nations, to be
equal and not to
allow ourselves to
be mentally,
informationally and
diplomatically
bludgeoned.**

*At The 1996 New Asia Forum, Istana
Hotel, Kuala Lumpur, January 11, 1996*





Leaders cannot last forever. But good inspiring leadership should leave its mark on the followers, so that even if he is no longer around, the qualities he inspired in his followers remain.

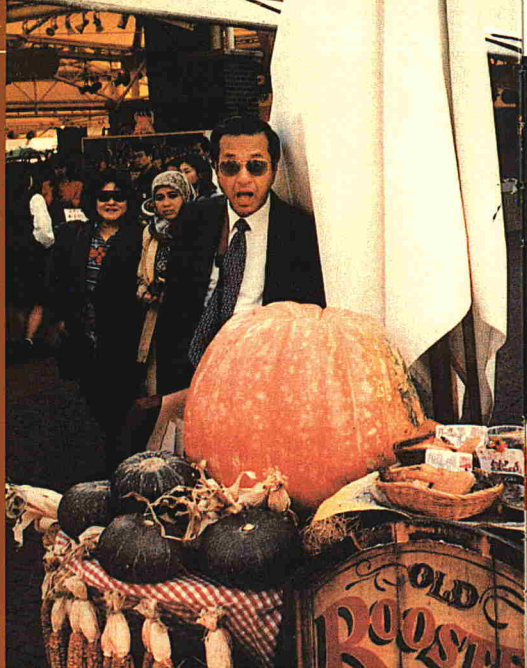
At The Harvard Club Dinner, Crown Princess Hotel, Kuala Lumpur, 1996



The time has come for all managers in the private sector to stop thinking of progress and development in terms only of what their own companies and firms intend to do. All must now start thinking in terms of contributing to the well-being of the nation as part of their responsibility and *raison d'être*. Malaysia's future depends on improved productivity and the ability to sell more and more goods to the world.

At the Seminar on Framework for Malaysia Incorporated & Privatization toward National Productivity, Kuala Lumpur, October 10, 1983

Dr. Mahathir expresses surprise at a huge pumpkin made of ceramic during his visit to Kyushu, Japan on October 22, 1994





Dr. Mahathir during a 1988 cookery contest in Terengganu, demonstrates how to prepare Malaysian noodles. He won the contest and donated the prize to charity

The question is, do we mine the tin first and then build, in which case there will be no growth for Kuala Lumpur for a long while or do we build Kuala Lumpur and forget the tin? The mistake was made by the founders and subsequent settlers. By the time the people became sophisticated enough to worry about land and resources, Kuala Lumpur had already been established as the Federal Capital with a very substantial population and all the complex system of a big city.

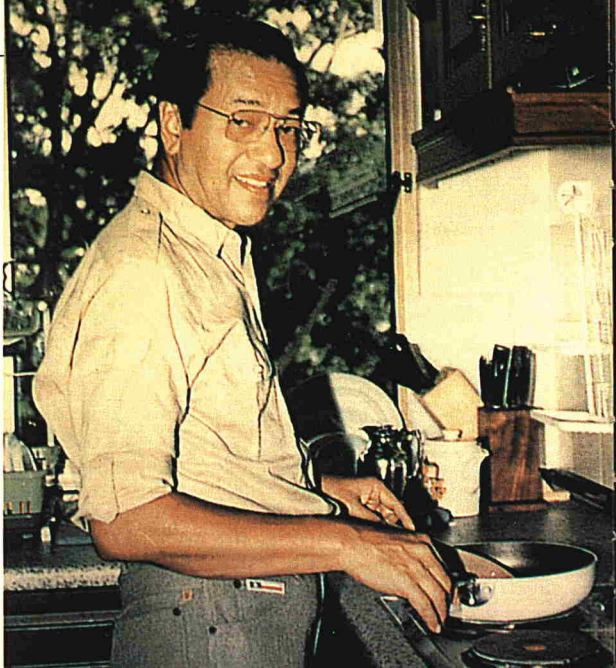
At the Official Opening of the 12th Pan Pacific Congress of Valuers, Appraisers, and Real Estate Counsellors, Kuala Lumpur, August 22, 1981



We are a proud nation, we do not ask or beg for financial assistance and we do not have to depend on anyone.

*Prime Minister: Islam must move with times – UMNO General Assembly 2003.
New Sunday Times – June 22, 2003*

*Another means of relaxation
Dr. Mahathir enjoys cooking although
he often belittles his own skills*

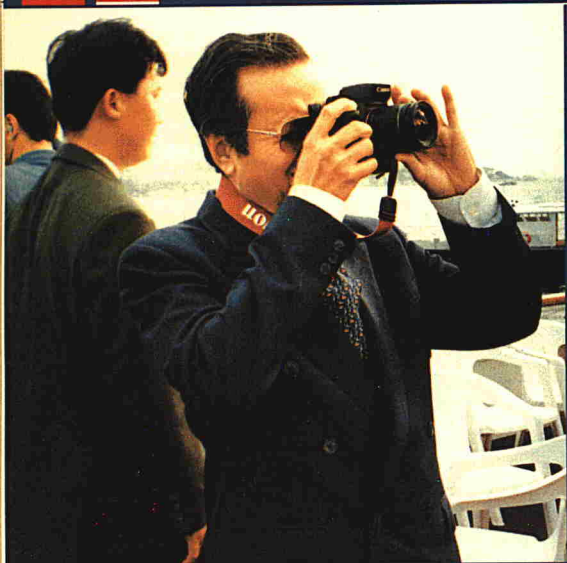




It would certainly cost the nation much more to move the capital than the value of tin recoverable. And so a natural resource has to be foregone, when such resources could well enrich the nation if land use had been better planned.

At the Official Opening of the 12th Pan Pacific Congress of Valuers Appraisers and Real Estate Counsellors, Kuala Lumpur, August 22, 1983

Dr. Mahathir is a keen gardener. Picture shows his plants, the Bunga Raya (Hibiscus) in a variety of colours which he grows in the gardens of the Prime Minister's official residence in Kuala Lumpur



[Taking photos near the Bosphorus River, Turkey]

Also, when you do look at Malaysia, you must look at it from the perspective of ASEAN and that the 16 million base population of Malaysia gives you access to the markets of the ASEAN nations with 270 million inhabitants.

At the Malaysian-Arab Trade & Investment Conference, Kuala Lumpur, November 10, 1987



Where once straight-forward trade and manufacturing dominated, now tourism has created a powerful niche for itself, particularly in Asia. Tourism now generates business to the tune of US\$100 billion yearly; and it is growing by leaps and bounds.

At the Official Opening of the PATA'86 Conference, Kuala Lumpur, April 14, 1986



Before entering a factory in Kyushu, Japan on October 21, 1994, Dr. Mahathir with entrepreneur Ting Pek Khiing was dressed in this protective suite



Malaysia is facing this dilemma. We are convinced we can industrialize. We have the raw materials, the energy and the man-power. The domestic market cannot support an extensive manufacturing programme. To manufacture we must have access to the world market. But we see the access being denied even before we embark on the modest industrialization programme we have drawn up.

On the Dilemma of Developing Countries wishing to Industrialize, at a luncheon jointly hosted by the Asia Society, the Far East American Business Council and the ASEAN-AMERICAN Business Council and the ASEAN-AMERICAN Trade Council New York, January 16, 1984



**High interest rates
in a nation which
lives on credit
means lowered
consumption,
lowered inventories
and lowered
investments.**

*At the Opening of the 7th Malaysian
Economic Convention, Kuala Lumpur,
January 18, 1983*

*Dr. Mahathir trying his hand at harvesting oil palm during his visit to
Sri Linggar Estate in Kampung Sungai Baru, Malacca in 1980. He was
then the Deputy Prime Minister of Malaysia*





The accountability for any public services or functions transferred to the private sector remains with the Government. The Government remains accountable to the public and must, therefore, continue to take the responsibility for seeing to it that privatization brings out all the advantages of such a move but with a minimum amount of disadvantages.

At the Seminar on Framework for Malaysia Incorporated & Privatization Towards National Productivity, Kuala Lumpur, October 10, 1983

Another picture from the family album. Standing from left, Mukhriz, Mirzan, Mokhzani, Marina and Melinda. Seated from left, Dr. Siti Hasmah and Dr. Mahathir





There is a saying in Malay “Jika sesat jalan, balik ke pangkal jalan” – if you are lost, return to the beginning. My economics is consequently very basic and I hope you will excuse me if sometimes I state the obvious as if it is some new-found and original discovery.

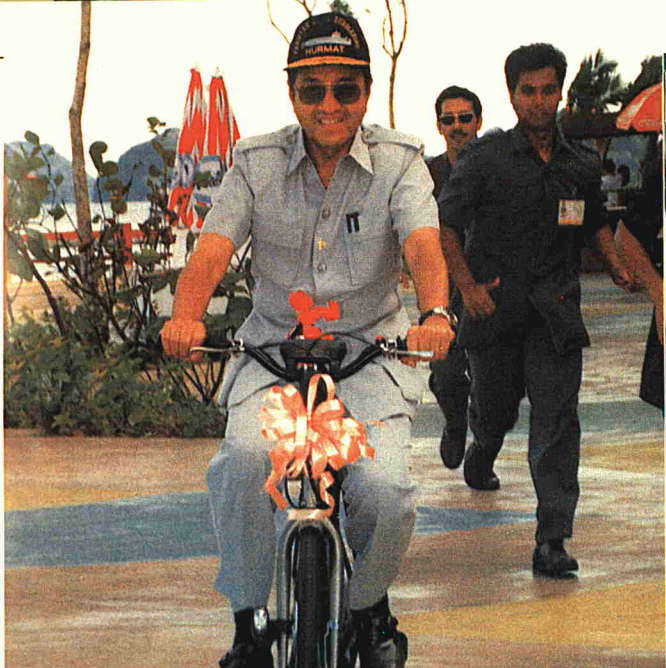
At the Annual Dinner of Financial Institutions, Kuala Lumpur, September 7, 1990





Do have the confidence that our struggle is in accordance to Islam and under the present situation, we have to use other means.

Prime Minister: Islam must move with times-UMNO general assembly 2003. New Sunday Times - June 22, 2003

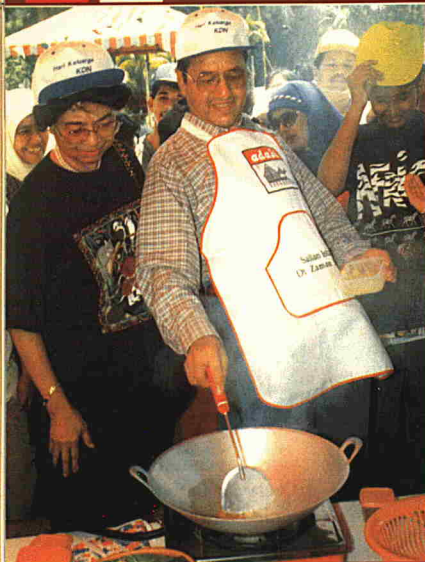




Leading by example, it was Dr. Mahathir who introduced the punch card system in Government Departments

We have done well but we must realize that in the modern world's economy those who don't move forward will soon find themselves left very far behind. We have to run merely to maintain our position in the economic pecking order.

At the Opening of the First ASEAN Economic Congress Kuala Lumpur March 13, 1987



The Japanese had long since ceased to be funny bespectacled peddlars of inferior goods. Now the NICs (Newly Industrialized Countries) have come and they cannot be laughed into oblivion.

On the Dilemma of Developing Countries wishing to Industrialize, at a luncheon jointly hosted by the Asia Society, the Far East American Business Council and the ASEAN-AMERICAN Business Council and the ASEAN-AMERICAN Trade Council New York, January 16, 1984



Knowledge of management is being taught in institutions like ITM and universities. The Universiti Utara Malaysia has been specially dedicated to management. Hopefully the Bumiputeras will learn the rudiments of management in these institutions. They must not make the mistake that with their degrees or diplomas they have become fully qualified managers. It takes more than book-learning to become managers.

At the Dinner of the Harvard Club of Malaysia, Kuala Lumpur, August 22, 1990



When we travel, it is not the hotel computer system that we remember. It is the people that we meet, their kindness and the hospitality shown to us, their guests that leave a lasting impression.

At the Official Opening of the PATA'86 Conference, Kuala Lumpur, April 14, 1986



Not being an economist or a financial expert, I always feel inadequate when dealing with this subject. I am sure you will find me quite naive. But being a politician, the only profession that needs no diplomas or degrees, the idea of speechifying is always irresistible. Even if one may sound absurd, one feels that an opportunity to speak must not be allowed to pass.

At the Annual Dinner of Financial Institutions, Kuala Lumpur, September 7, 1990



We love and value our independence and do not want to be indebted to any monetary organization. We are not dependent on others and can afford not to rely on others. Our race has progressed to a stage where we can thumb our noses at the Mat Sallehs.

Prime Minister: Islam must move with times – UMNO general assembly 2003, New Sunday Times – June 22, 2003





Privatization is not formulated for the benefit of any group or political party. Everyone should benefit from it, or at the very least should not lose by it.

At the Seminar on Framework for Malaysia Incorporated & Privatization Toward National Productivity, Kuala Lumpur, October 10, 1983

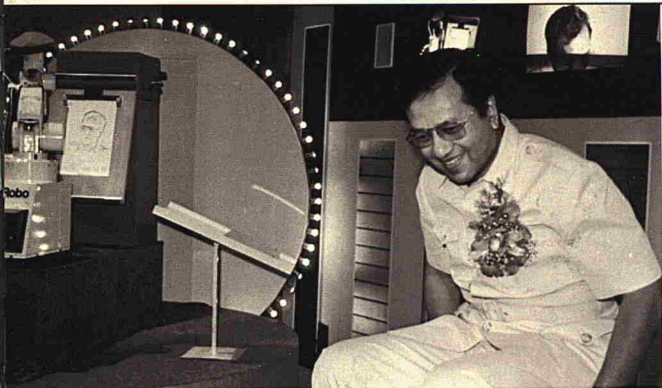




**But we are not
satisfied with what
we are achieving or
doing in Malaysia.
We are constantly
re-examining
ourselves.**

*At the Opening of the 7th Malaysian
Economic Convention Kuala Lumpur,
January 18, 1983*





When we were well-off we did not make preparations for leaner days. Today the lean days are upon us. Unless we know how to handle critical economic and financial issues, we are going to revert to the stage prior to the oil boom when we were so easily manipulated by the rich and powerful nations of the world.

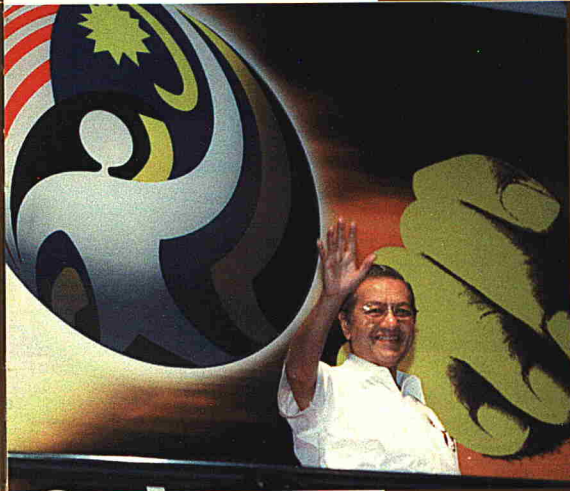
At Opening of Seminar Developing a System of Islamic Financial Instruments' Kuala Lumpur, April 28, 1986



You will agree with me that in its first twenty years the main thrust of ASEAN has been political. This is as it should be and we have no need for regrets. We should remember that it was political problems between us as neighbours that first brought us together.

*At the Opening of the First ASEAN Economic Congress
Kuala Lumpur, March 13, 1987*





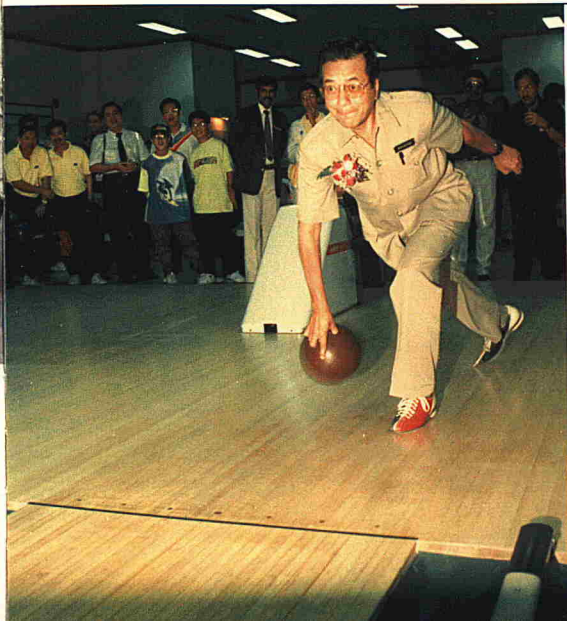
If I may say so, we have been kept separate by our former colonial masters (except for Thailand) so much so that we really knew nothing of each other and were only too ready to mistrust one another. But the resulting political problems forced us to negotiate and eventually to appreciate the futility of confrontation. We then formed the ASA and eventually ASEAN.

*At the Opening of the First ASEAN Economic Congress
Kuala Lumpur, March 13, 1987*



Everyone knows Thailand because of the 'King and I', Singapore because Bob Hope and Bing Crosby took the 'Road to Singapore', Indonesia because you had trouble with Sukarno and the Philippines because you once ruled it. But Malaysia is a new country and has not done those things so loved by the sensationalist western press.

On the Dilemma of Developing Countries Wishing to Industrialize, at a luncheon jointly hosted by the Asia Society, the Far East American Business Council and the ASEAN-AMERICAN Business Council and the ASEAN-AMERICAN Trade Council New York, January 16, 1984



We need indeed to confine the Government as much as possible to its basic function of keeping law and order and to leave commerce and industry to the private sector. This is easier said than done as modern commerce offer too many opportunities and temptation for the unscrupulous and the crooks.

At the Conference on Privatization in Malaysia: Opportunities and Implications, Kuala Lumpur, July 14, 1988



Indeed, the Government would favour Bumiputera/non-Bumiputera partnerships rather than exclusive groups. Of course, such partnerships must be genuine.

At the Seminar on Framework for Malaysia Incorporated & Privatization Toward National Productivity, Kuala Lumpur, October 10, 1983





Visiting Bapa Malaysia, Tunku Abdul Rahman, who was the first Prime Minister of Malaysia



The Government has made as liberal as possible the incentives for shipping. The budget has given tax exemption on the whole income of a shipping enterprise derived, or deemed to be derived, from the operations of Malaysian ships. This is just an example of the Government's effort to strengthen the national fleet which will contribute positively to improving our balance of payments.

At the Annual Dinner by the National Chamber Commerce and Industry Kuala Lumpur, December 2, 1983



And the cost must be borne by the world if the world feels so strongly about the exploitation of land. In the case of Malaysia, if the world wants it to preserve its forest, than the world should buy its manufactured goods at least.

At the Official Opening of the 12th Pan Pacific Congress of Valuers Appraisers and Real Estate Counsellors, Kuala Lumpur, August 22, 1983

[A young Dr. Mahathir meets Tun Razak in Monib just before he joined UMNO in 1971]





Malaysia is a rich country. There is plenty for everyone. Giving the Bumiputeras a share has not done absolute damage to the economy or the prosperity of the other communities. Let us therefore begin by admitting that we still have to design a policy that will further reduce the racially related disparities in our society.

At the Dinner of the Harvard Club of Malaysia, Kuala Lumpur, August 22, 1990

[Premier to premier... Dr. Mahathir gets a warm hug from Tun Hussein Onn, Malaysia's Prime Minister then]



We do not grudge Singapore and its prosperity, but the trade with Singapore is not only depriving us of legitimate benefits but is depriving us of the grounds for increasing our exports to our major trading partners.

At the Opening of the 7th Malaysian Economic Convention Kuala Lumpur, January 18, 1983



Dr. Mahathir performing the Umrah in Mecca in 1982. Picture showing him kissing the holy stone Hajarul Aswad

For a long time Malaysia is going to need foreign investment and technological know-how. We are not going to do anything to scare away foreign investors. Their investments will be safe here in Malaysia, at least for as long as the Barisan Nasional remains in power. We have shown that we can be quite liberal and receptive to ideas.

At the Dinner of the Harvard Club of Malaysia, Kuala Lumpur, August 22, 1990

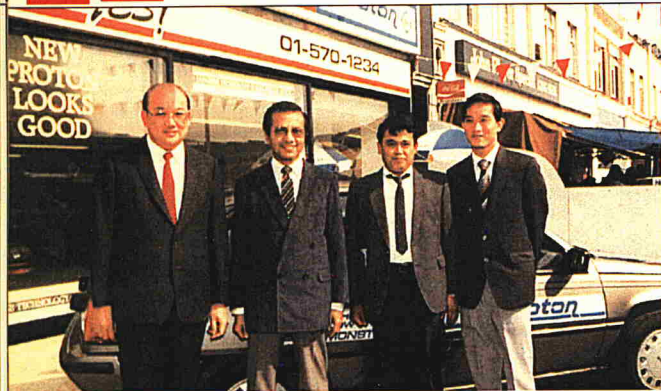


It is this Government's wish to see that Malaysia develops rapidly in order to give Malaysians improved living standards and a quality of life that is their right.

At the Conference on Privatization in Malaysia: Opportunities and Implications, Kuala Lumpur, July 14, 1988

The Builder of Modern Malaysia





[Dr. Mahathir visited one of Proton Saga's leading distribution centres in the UK in March 1989]

[Dr. Mahathir launching the Proton Saga]

Many years ago, Malaysia was a non entity. No one knew exactly where it was located. Some said it was in China, others had said it was near Singapore. Malaysia is not near Singapore, Singapore is near to us.

At The UMNO General Assembly 2003 - Islam must move with times. New Sunday Times - June 22, 2003





Here in Malaysia, we have taken the pragmatic approach. We prefer to experiment and try out in near real life solutions rather than be swept along by transient technologies and fads. Where possible, we have also chosen not to merely ride the waves, but to master them.

At The Economist Roundtable on Electronic Communities in Asia, The Palace of The Golden Horses Hotel, February 13, 1998



In everything that we do we must consider ourselves as partners to everyone else. By caring for the interest of our partners, by helping them, we all will be hastening economic recovery. And when we recover we will reap benefits. Clearly by helping others we will be helping ourselves.

At The National Smart Partnership Dialogue, Sunway Lagoon Resort Hotel, Petaling Jaya, March 2, 1998





The best way to reduce the felling of trees and destruction of the forest is to make every tree felled to yield maximum returns. This can be done by increasing the price of timber, by reducing the cost of extraction, by adding value to the maximum before exporting.

At The Official Opening of the International Timber Conference 1998, Nikko Hotel, Kuala Lumpur, March 5, 1998



But it is clear that the internet too can be a medium for untruth, and for a variety of rather unacceptable activities. The solution does not lie in technology. It lies in the return to good ethics and values. It is worthwhile to ponder over this even as we rave over the wonder of virtual reality.

At The Official Opening of the Seminar on Virtual Reality, Mines Exhibition Centre, Seri Kembangan, Selangor, April 14, 1998



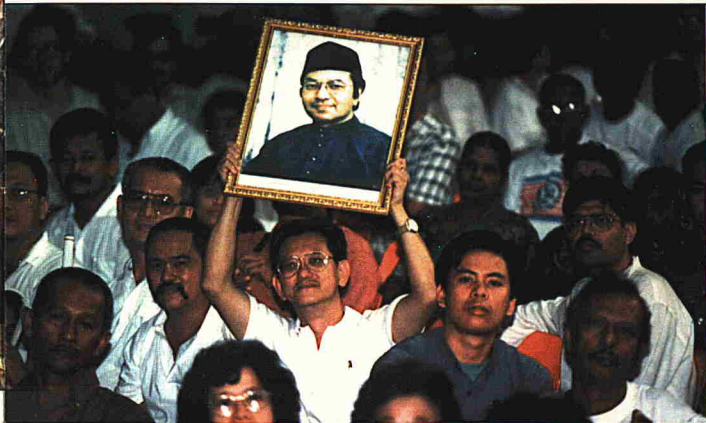
Many have advise us to seek the help of the International Monetary Fund. We have not done so, not because we don't need the help, but because the conditions for such help are too onerous. We would lose our independence. We would rather live in poverty and rebuild our economy.

At The Business Forum Hosted by The Federation of Egyptian Chamber of Commerce, Cairo, Egypt, May 9, 1998



“Most obviously”, Vision 2020 says, “the priorities of any moment in time must meet the specific circumstances of that moment in time”.

At The National Congress Vision 2020, The Sunway Lagoon Resort Hotel, Kuala Lumpur, April 29, 1997



**Let me remind everyone once and for all that Vision 2020 states unequivocally :
“nothing is more important than the development of human resources... Our
people is our ultimate resource.”**

At The National Congress Vision 2020, The Sunway Lagoon Resort Hotel, Kuala Lumpur, April 29, 1997



Thank God corruption in Malaysia is not, as it is in most countries, a way of life.

At The National Congress Vision 2020, The Sunway Lagoon Resort Hotel, Kuala Lumpur, April 29, 1997



We must find solutions not scapegoats. We must ensure progress, not the grandeur of dreams. Our response must be bold but balanced. We must be resolute but rational. There is need for a great deal of sympathy and even more empathy. We must be pragmatic and do what works. Truth must be deduced from facts. And we must act on the basis of fact, not fiction.

At The National Congress Vision 2020, The Sunway Lagoon Resort Hotel, Kuala Lumpur, April 29, 1997



Our success is due to plain hard work, discipline and a wish to be independent of foreign domination.

At The Malawi - Malaysia Business Meeting, The Republic of Malawi, May 2, 1997



**I am all for
democracy. But
democratic system
is not the easiest
system to operate.**

*At The First Southern Africa International
Dialogue, Kasane, Botswana, May 5, 1997*





The only way
that the weak
can face any
challenge is to
present a
united front,
better still to
form a smart
partnership.

*At The First Southern Africa
International Dialogue, Kasane,
Botswana, May 5, 1997.*





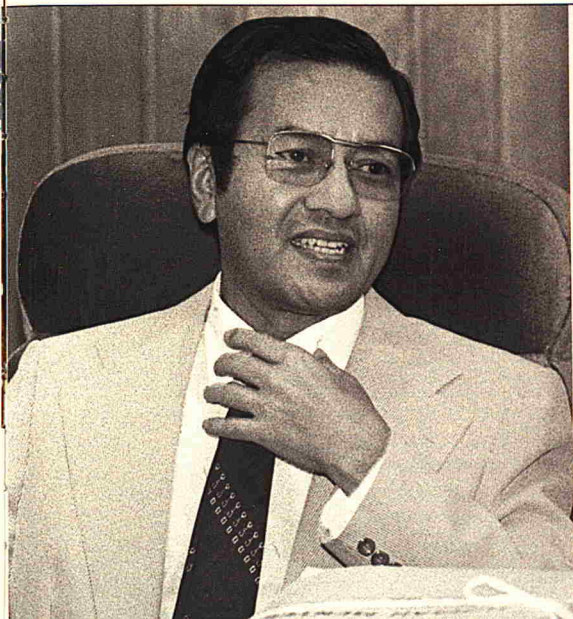
Malaysia
believes in
sharing what
we have rather
than trying to
take all for
ourselves, only
to destroy the
prize completely
in the process.

*At The State Banquet on the
Occasion of the Official Visit to
the Republic of Lebanon, Beirut,
Lebanon, June 16, 1997*



We admit that we do not possess the required technologies nor the knowledge within ourselves to do what we want to do. But our spirit is willing; our bodies are strong; our economic fundamentals are right; and, we are willing to work with others and to learn – and to learn fast.

At The Multimedia Asia 1997 (MMA - '97) Conference and Exhibition, The Mines Resort City, Seri Kembangan, Selangor, September 16, 1997



We do not become Europeans because we wear coats and ties, speak English, practice democracy and not feudalism.

At the UMNO General Assembly, PWTC, Kuala Lumpur, September 5, 1997



We like to think big. We even have great ideas for bringing wealth to other developing countries. We proposed the development of the Mekong Valley, beginning with the railway from Singapore to Kunming because we know that transportation will stimulate economic development. It is a big project but small projects make little impact on the economy.

At The Annual Seminar of the World Bank, Hong Kong, September 20, 1997



You have nothing to fear from the prosperity and well-being of the Asians. You have everything to gain, for our prosperity will contribute to your prosperity and the prosperity of the rest of the world. So think of Asian opportunities and seize them.

*At The Annual Seminar of the World Bank,
Hong Kong, September 20, 1997*



The ASEAN countries have all been poor but are today among the most dynamic economies of the world. It follows that the Government of ASEAN countries knows what is meant by good Government and their model should be emulated.

At The Opening of the 30th Asian Ministerial Meeting, Sunway Lagoon Resort Hotel, Petaling Jaya, July 14, 1997



We see no enemy and we would not want to label anyone as our potential enemy. If we have problems with non-ASEAN countries, we will together seek a solution through negotiations using our unity as a lever.

At The Opening of the 30th Asian Ministerial Meeting, Sunway Lagoon Resort Hotel, Petaling Jaya, July 24, 1997





The Chinese language press like other media instruments are in good position to serve the world by accurate and unbiased reporting. For many people of Chinese origin who are citizens of other countries, good reporting will help give them a balance view of the world and of their own situation. It will help their welfare too.

At The 30th International Chinese Newspaper Convention, Bayview Beach Resort, Batu Feringgi, Penang, November 17, 1997





*Visit to Argentina, at the Andes in Chile
from Jan 27-Feb 26, 2002*

But there is also great satisfaction to be had from working for the good. Few things of moment are achieved without a struggle. And if some stand against you, there will also be many who will stand by and with you. In the end history will reward you.

At The Harvard Project for Asian and International Relation Conference 1998, PWTC, Kuala Lumpur, May 28, 1998



Victory comes in many ways, transcending social and ethnic barriers. Victory for Malaysia would be to carry our good name and to sustain sweet memories of all our foreign guests who come to witness this, the biggest sporting event we have ever hosted.

At The Official Opening of the Commonwealth Games Federation (CGF) General Assembly, Palace of the Golden Horses, Kuala Lumpur, September 8, 1998

Testing the high-tech bicycle which will probably be ready for mass production by year 2020



If we treat nations as if they are the enemy of tomorrow, they will rapidly be the enemy of today.

The Future of Asia, Tokyo Japan, May 17, 1996



There is no excuse for 'triumphalism', for trumpeting our accomplishments. We must be humble and modest, remembering that pride almost always comes before a fall.

The Future of Asia, Tokyo Japan, May 17, 1996

In army gath just before launching the Malaysian made army truck "Pinzgauer" made and assembled in Pekan, Pahang on November 25, 1993





In my view, to build our East Asian Peace on the basis of a balance of military power is not possible. It is not advisable. And it is not productive of the warmth, cooperative and enduring peace we must work for.

*The Future of Asia, Tokyo Japan,
May 17, 1996*

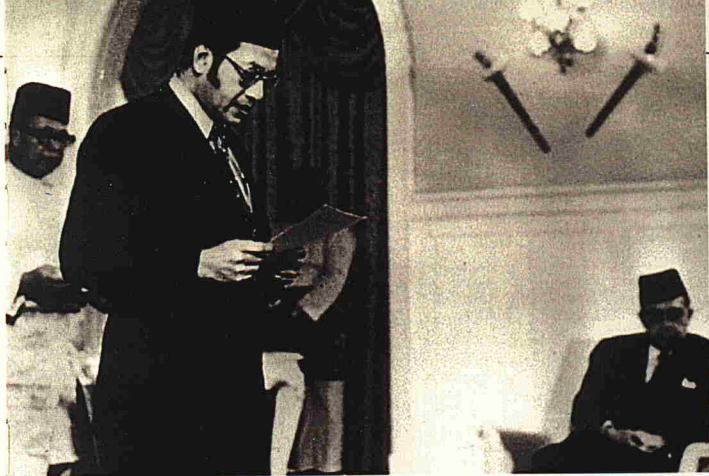
[Dr. Mahathir and Dr. Siti Hasmah went to meet Malaysian troops leaving for United Nations Peace-keeping Mission in Namibia in April 1989. Malaysian troops have served with the United Nations three times]



Let us not forget the old Arabian saying that the whole road is clean if everyone sweeps the front of his house.

The Future of Asia, Tokyo Japan, May 17, 1996





Dr. Mahathir takes the oath before his Majesty, the Yang Di-Pertuan Agung at Istana Negara in a swearing-in ceremony for new Ministers and Deputy Ministers in 1974. Seated on the right is Tun Abdul Razak, the Prime Minister then

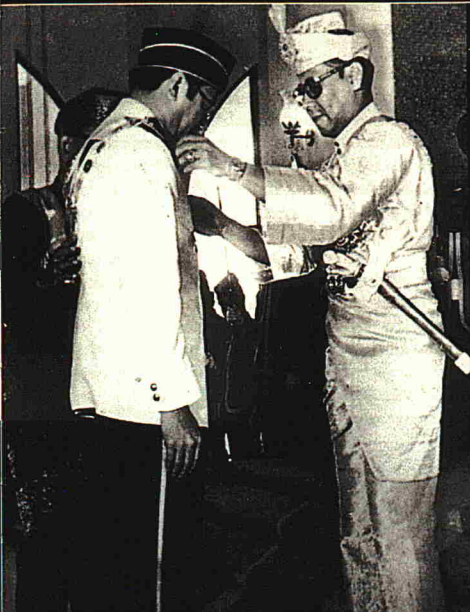
We must act bilaterally, trilaterally and multilaterally to make peace and friendship. The whole region of East Asia will be at peace if we are a neighbourhood of good friends.



While others are still talking about nationalization, we were already privatizing. Today our privatization programmes is one of the most successful in the world.

At The Opening of the Malaysia - United States Business Technology Forum, San Francisco, May 20, 1996





This historic photograph from 1977 shows the presentation to Dr. Mahathir by the Sultan of Kedah of the "Seri Setia Diraja Kedah" award, that confers on the recipient the title "Datuk Seri"

They cannot even sit at the same table, as the Malays abhor pork which the Chinese love, while the Indians object to beef which the Malays enjoy. I will not elaborate on how we brought about harmony in this explosive racial mixture, but the fact is that Malaysia is politically and socially stable, and respecting each other's sensitivities, we brown and blackish and yellow people do sit at the same table to enjoy our meals together.

At The Opening of the Malaysia - United States Business Technology Forum, San Francisco, May 20, 1996



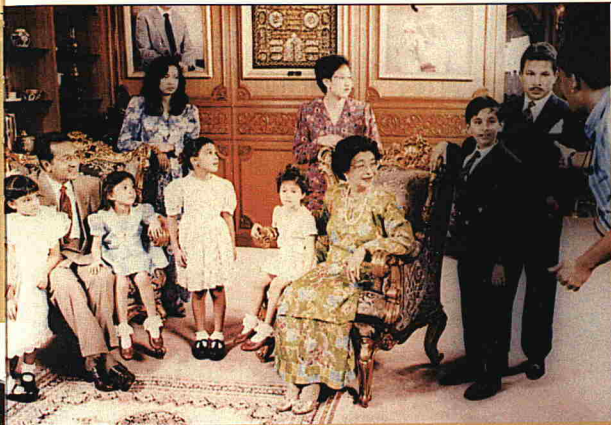
Dr. Mahathir signing the 'instrument' as a Prime Minister

I would be very worried if members no longer show their love and appreciation to party leaders. If this happens, it means that the party will be destroyed.

Stay united to protect UMNO. New Sunday Times – June 22, 2003

After the swearing-in ceremony, the new Prime Minister handed over the oath of office to Chief Justice Tan Sri Raja Azlan Shah (centre) who witnessed the ceremony.





I couldn't care less if people remember me or not. What does it matter if I have made history or not when I am dead.

From the book Mahathir - Great Malaysian Hero





Do not tell the world what you can do – show it! Aspiration is greater than realization, because it keeps us eternally climbing up towards some unattached goal.

From the book Mahathir – Great Malaysian Hero





**It is difficult when
we blame others
for our own
weaknesses.**

*PM : Stop relying on government projects.
The Star, July 24, 2003*



The market is made up of very greedy people who just want to make money for themselves without regard for the misery they cause the poor people in developing countries.

At The World Economic Forum Working Lunch, Davos, Switzerland, January 29, 1999





Devaluing currencies can give huge profits for the currency traders but it is a sure way to impoverish people and countries and destroy economies.

At The World Economic Forum Working Lunch, Davos, Switzerland, January 29, 1999





Malaysia is bouncing back from the brink. But I must admit that as a small trading nation the extent it bounces back depends on the world's economy. We will not recover fully if the world does not recover, and it will not recover if it regards capitalism as a religion.

At The World Economic Forum Working Lunch, Davos, Switzerland, January 29, 1999



When I condemned the currency traders at the height of their attack on the East Asian countries I was punished by having the currency of my country devalued further. I was told to cease and desist. I did not, and the currency and the stock market and the image of Malaysia suffered. What I have said today may attract other punitive actions. That is a risk that I have to take. That is the risk that my own country will take. But I have to say what I have to say.

At The Summit of the G-15, Montego Bay, Jamaica, February 10, 1999



Malaysians took four centuries to liberate themselves. We have been independent just 41 years. We do not relish losing that independence. Just as we struggled hard to gain independence we will struggle equally hard or harder to retain it.

*At The Summit of the G-15, Montego Bay, Jamaica,
February 10, 1999*





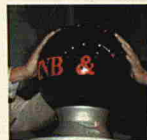
There is a great deal of wealth and potential among the Islamic nations but they have not contributed to the well-being or the progress of most of us.

At The 2nd Summit Level Meeting of Co-operation for Development or D-8



Standing here today in front of this magnificent ultra-modern racing circuit, I cannot help but be amazed at the changes that it represents. In less than two years, what was an oil palm estate, has been converted into a world-class motor racing circuit said to be second to none in the world.

At The Official Opening of the Sepang Formula-1 Racing Circuit, Sepang, Selangor, March 9, 1999



No crisis can be allowed to halt Malaysia's progress. If the country must, it will use the crisis to make unconventional economic changes so as to overcome the setback.

Introducing the Motion to Table the Mid-Term Review of the Seventh Malaysia Plan in Dewan Rakyat, Parliament, Kuala Lumpur, April 22, 1999



The final challenge is to sustain the quality of life of Malaysians.

In the final analysis, development must mean a rise in the standard of living and improvement in the quality of life of the people.

Introducing the Motion to Table the Mid-Term Review of the Seventh Malaysia Plan in Dewan Rakyat, Parliament, Kuala Lumpur, April 22, 1999





This is also a golden opportunity for us to prove to the world, particularly to our detractors and sceptics, that we as a united group of people can do it, in the spirit of 'Malaysia Boleh'.

Introducing the Motion to Table the Mid-Term Review of the Seventh Malaysia Plan in Dewan Rakyat, Parliament, Kuala Lumpur, April 22, 1999



I am not one who believes that self-sacrifice is a 'mug's game. I do not believe that patriotism is a dirty word.

At the 5th International Conference on the Future of Asia organized by Nihon Keizai Shimbun. The Okura Hotel, Tokyo, Japan, June 3, 1999





In the days ahead, we must continue – let me stress continue – with the needed reformation and re-invention of our economies and every critical aspect of our societies. This is what we have done for over a generation.

*At the 5th International Conference on the Future of Asia
Organized by Nihon Keizai Shimbun. The Okura Hotel, Tokyo,
Japan, June 3, 1999*



They must forget colour and creed; notions of superiority. They must think of equality not in terms of material wealth alone but also in terms of mutual respect and mutual regard.

At the 5th International Conference on the Future of Asia organized by Nihon Keizai Shimbun. The Okura Hotel, Tokyo, Japan, June 3, 1999



Not knowing
just how short
was my arm,
I was not
aware of the
places I could
not reach.

*At the 5th International
Conference on the Future of
Asia Organized by Nihon Keizai
Shimbun. The Okura Hotel,
Tokyo, Japan, June 3, 1999*

*Mount Everest – Malaysian
Expedition was a success due to the
full support from Dr. Mahathir*



The young of today, the builders of tomorrow, must not be corrupted by the corruption of powerlessness. Be fully empowered. Go forth. Build. Create a new and better world than we of the older generation have been able to build.

At the 5th International Conference on the Future of Asia organized by Nihon Keizai Shimbun. The Okura Hotel, Tokyo, Japan, June 3, 1999





I believe that advertising is absolutely necessary for the rapid growth of an economy. The advertising industry must serve not just the client but also the consumers.

At the Worldwide Partners' 1999 Annual World Meeting, The Sheraton Imperial Hotel, Kuala Lumpur, June 22, 1999



Thus the MSC
(Multimedia
Super
Corridor)
initiative will
carry the
Malaysian
success story
of growth and
stability well
into the next
Millennium.

*At The Official Opening of
Cyberjaya, Cyber View Lodge,
July 11, 1999*



*Prime Minister's expedition to the
Antartica from Feb 5 - 13, 2002*



*Inside the Gallery Perdana, Langkawi
where all gifts and awards received by
Dr. Mahathir are exhibited*

**When an idea has come
and is accepted it
becomes so entrenched
that it is very difficult to
say or do anything that
is against it.**

*At The Langkawi International Dialogue. The Berjaya
Beach Resort, Langkawi, July 25, 1999*



[These cars given to Dr. Mahathir are also exhibited in the Gallery Perdana, Langkawi]

I am not being rhetorical. I am not over-reacting I am not being alarmist. We in Malaysia have been through two terrible years fighting shadowy predators. We have barely survived. I wouldn't like to see friends going through what we went through.

At The Langkawi International Dialogue. The Berjaya Beach Resort, Langkawi, July 25, 1999





*[The Petronas Twin Towers,
KL – an inspiration of
Dr. Mahathir]*

If we allow greedy people to rule the world, we might as well forget about democracy.

At the Kuala Lumpur World Peace Conference. Mandarin Oriental Hotel, Kuala Lumpur, August 10, 2003

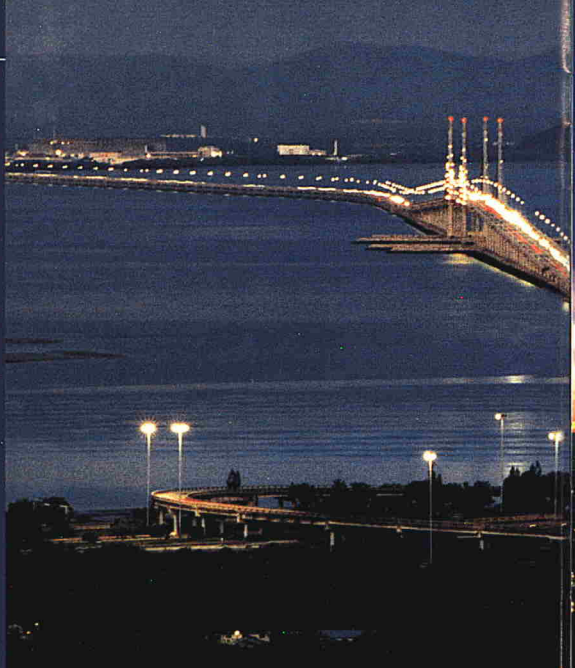


**World peace is possible
only if all countries
submit to the authority
of the United Nations.**

*At the Kuala Lumpur World Peace Conference,
Mandarin Oriental Hotel, Kuala Lumpur,
August 10, 2003*



*[The Penang bridge. It was Dr. Mahathir
who gave the nod to proceed]*





**It is, we in Malaysia believe, far better to have a slice
of a growing cake than the whole of a disappearing
cake.**

At the Opening of the Smart Partnership Global 2003 International Dialogue, Mbabane, Swaziland, August 14, 2003



*Another landmark inspired by
Dr. Mahathir – The Kuala Lumpur Tower*



When a man really finds himself at the top of the ladder of success he is never alone, because no man can climb to genuine success without taking others along with him.

From the book, Mahathir – Epitome of a Statesman

[The country's new administrative capital, Putrajaya]



[LRT (Light Rail Transit) to ease
traffic congestion in Kuala Lumpur.
Another move by Dr. Mahathir]



Indeed I have begun to worry that people may already be getting too optimistic; I worry because over optimism breeds complacency at a time when we need dedication, commitment and perseverance. We have emerged from the woods, but we are not yet out of the woods.

At the Breakfast Dialogue with Prof. Paul Krugman. The Palace of the Golden Horses Hotel, Kuala Lumpur, August 27, 1999



Malaysia has succeeded so far, even if we say so ourselves. We think we can succeed in achieving our dream. God willing, by 2020 we will be a developed country in the true sense of the word - developed materially, spiritually and enduringly.

At the Market Economy and Moral and Cultural Values - A Malaysian Perspective, St.Catherine, April 16, 1996



My hope is that in the year 2020, a leader from the next generation of the new Malaysian society would stand here and, with pride and humility, report on the status of the vision and the status as is what we have envisioned.

At the Market Economy and Moral and Cultural Values – A Malaysian Perspective, St. Catherine, April 16, 1996

[*Launching the Proton Putra on December 30, 1996*]

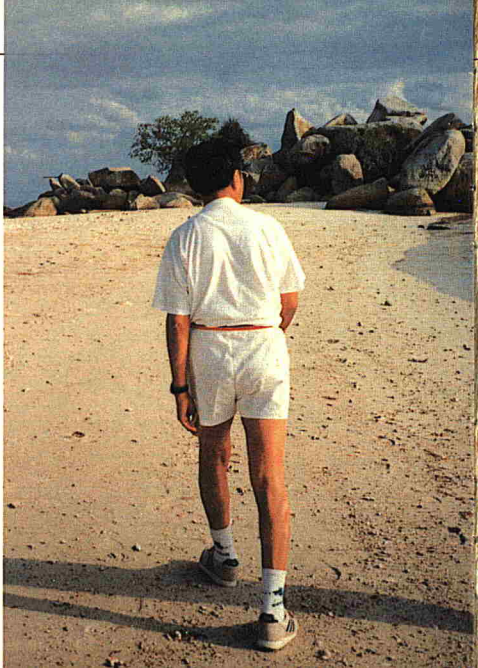


Last but by no means least, I must fully acknowledge the pragmatism, the unity and the will of the Malaysian people - from the worker to the entrepreneur, from the farmer to the civil servant - all of whom knew that we were fighting for our life, who found the will and the way to stay united, to work and to fight together on the same team for the common objective of rapid national recovery. They are Malaysia's greatest secret of success. I salute them.

At The Symposium of the First Anniversary of Currency Control, The Nikko Hotel, Kuala Lumpur, September 2, 1999



[*Towards the horizon...
a new journey begins*]



❁❁ 'Pantun Seloka' ❁❁

Pantun seloka to brighten the ceremony,
While opening or closing regardless of the situation,
Congratulation to the critical debaters,
The motion has changed to pantun.

Regime change is the latest theme,
Poisonous incitement from the community's enemy,
Don't be taken in by their gentle appeals,
For our beloved country would be lost.

United we become strong but divided we fall,
Magical phrases the inheritance of centuries,
The new millennium is full of invaders,
Close ranks of the community and defend the nation.

Decades of living under colonization,
The joys of independence has only just been felt,
The polite nearing of the European race,
is a play act to trap independent communities.

Every beginning has an end,
That is the reminder to me,
Power and position is not everything,
Service is for the race and country.

Changing leadership is the traditional practise,
The tradition of UMNO and cultural excellence,
Leaders come and go,
To inherit the struggle of our race.

Twenty-two years pouring in contributions,
For religion, race and nation,
Now the time has come to leave,
When UMNO is standing proud.

All are praying with tears,
Thinking of the fate of the community's members,
Malays, do not fight among yourselves,
And avoid chaos.

Youth on the right and Puteri on the left,
While Wanita stands radiant in the middle,
Don't think just of yourselves,
Prioritize your race and put the party first.

Delegates and all members,
Be loyal and of one heart,
I go and Pak Lah will replace me,
Umno's solidarity is assured.

Allow me to make my exit,
To give an opportunity to the younger ones,
I will never forget Umno,
And will continue the struggle
even, though in retirement.

**YAB Tunku Abdul Rahman Putra Alhaj
Ibni Al-Mahrum Sultan Abdul Hamid
Halim Shah**

(Served as PM from 1957 – 1970)

- Born on February 8, 1903 in Alor Setar
- Appointed as UMNO President on August 25, 1951
- Gained independence for Malaysia (Malaya) on August 31, 1957
- Became the first Prime Minister and was named 'Father of Independence'
- Formed the 'Gagasan Malaysia' on September 16, 1963
- Retired from politics on September 2, 1970
- Passed away on December 6, 1990 and was buried at the Langgar Royal Mausoleum, Alor Setar, Kedah





YAB Tun Abdul Razak Bin Datuk Hussein

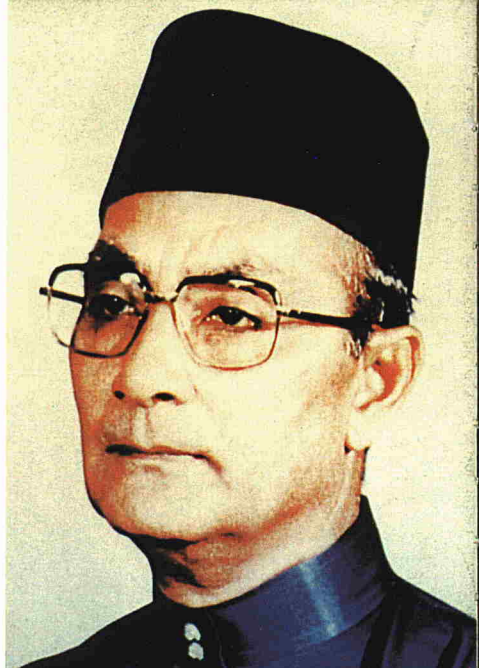
(Served as PM from 1970 – 1976)

- Born on March 11, 1922 in Pekan, Pahang
- Became the Pahang State Secretary in 1952
- Appointed as the Pahang Chief Minister and won the first election on July 27, 1955
- Became the first Minister of Education and released the Razak Statement on May 6, 1956
- He was given the title, 'Father of Development'
- Appointed as the second Prime Minister of Malaysia on September 22, 1970
- Passed away on January 14, 1976 in London and was buried at the National Mosque Warrior's Mausoleum, Kuala Lumpur

YAB Tun Hussein B. Dato' Onn

(Served as PM from 1976 – 1981)

- Born on February 12, 1922 in Johor Bahru
- Joined UMNO with his father in 1946
- Appointed the 6th Minister of Education in 1970
- On August 13, 1973, he was appointed as the UMNO Vice President and became Deputy Prime Minister
- He was given the title 'Father of Unity'
- Became the third Prime Minister on January 15, 1976
- Retired from politics on July 17, 1981
- Passed away at home in Kuala Lumpur on May 27, 1990 and was buried at the National Mosque Warrior's Mausoleum, Kuala Lumpur





YAB Dato' Seri Dr. Mahathir B. Mohamad

(Served as PM from 1981 – 2003)

- Born on December 20, 1925 at Alor Setar
- Became active in the Kedah Malay Council, SABERKAS and UMNO in 1946
- Won the chair for the 8th Minister of Education post in 1974
- In 1975, became the UMNO Vice President and Deputy Prime Minister
- Became the Prime Minister of Malaysia on July 17, 1981
- Retired from politics on October 29, 2003

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This is to certify that the serial number printed is proof of the book's originality.



A Tribute To
Dr. Mahathir Mohamad

A Great Leader and Statesman

Once upon a time...

Kepd:

Vassios Channels

Communication Specialist

Terima kasih

24/8/03

